PUBLIC DISCLOSURE COPY

(Rev. January 2020)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public. Open to Public Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Inspection A For the 2019 calendar year, or tax year beginning and ending Check if applicable: C Name of organization D Employer identification number EISENHOWER EXCHANGE FELLOWSHIPS, Address change INCORPORATED Name change 23-1505095 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Final return/ 215-546-1738 250 SOUTH 16TH STREET termin-ated 16,115,717. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended return PHILADELPHIA, PA 19102 H(a) Is this a group return Applica-F Name and address of principal officer: GEORGE de LAMA Yes X No for subordinates? pending same as C above H(b) Are all subordinates included? Yes No Tax-exempt status: X = 501(c)(3) = 501(c)() ◀ (insert no.) 4947(a)(1) or If "No," attach a list. (see instructions) J Website: ► WWW.EFWORLD.ORG **H(c)** Group exemption number ▶ **K** Form of organization: **X** Corporation Association Other -L Year of formation: 1953 M State of legal domicile: PA Part I Summary Briefly describe the organization's mission or most significant activities: A GLOBAL LEADERSHIP NETWORK THAT Activities & Governance FOSTERS A MORE PEACEFUL, PROSPEROUS & JUST WORLD. Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 44 Number of voting members of the governing body (Part VI, line 1a) <u>43</u> Number of independent voting members of the governing body (Part VI, line 1b) 31 5 Total number of individuals employed in calendar year 2019 (Part V, line 2a) <u>43</u> 6 Total number of volunteers (estimate if necessary) 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a b Net unrelated business taxable income from Form 990-T, line 39 7b **Prior Year Current Year**

5,592,093. 6,077,823. Contributions and grants (Part VIII, line 1h) Revenue 0. 0. Program service revenue (Part VIII, line 2g) 1,812,343.2,036,218. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 0. 0. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 7,890,166. 7,628,311. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 1,474,457. 1,914,195. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. Benefits paid to or for members (Part IX, column (A), line 4) 2,812,978. 2,835,084. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Expenses 86,923. 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 1,452,761. 1,382,073. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 5,740,196. 6,218,275. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 1,888,115. 1,671,891. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 48,145,073. 54,826,773. Total assets (Part X, line 16) 298,748. 140,118. 21 Total liabilities (Part X, line 26) 47,846,325. 54,686,655. Net assets or fund balances. Subtract line 21 from line 20.

Part II | Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| Sign | Signature of officer | | D | ate |
|------------|--|------------------------|--------|---------------------------|
| Here | GEORGE de LAMA, PRESID | ENT | | |
| | Type or print name and title | | | |
| | Print/Type preparer's name | Preparer's signature | Date | Check PTIN |
| Paid | JENNIFER SOLOT | John Solat. CAL | 11/8/2 | |
| Preparer | Firm's name BBD, LLP | 0 (| F | irm's EIN ▶ 23-2896692 |
| Use Only | Firm's address 1835 MARKET STRE | ET, 3RD FLOOR | | |
| | PHILADELPHIA, PA | 19103 | P | hone no. 215 - 567 - 7770 |
| Mav the IF | RS discuss this return with the preparer shown abo | ve? (see instructions) | | X Yes No |

| | EISENHOWER EXCHANGE FELLOWSHIPS, |
|-----|--|
| | 1990 (2019) INCORPORATED 23-1505095 Page 2 |
| Par | rt III Statement of Program Service Accomplishments |
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: |
| | EISENHOWER FELLOWSHIPS IDENTIFIES, EMPOWERS AND CONNECTS INNOVATIVE |
| | LEADERS THROUGH A TRANSFORMATIVE FELLOWSHIP EXPERIENCE AND LIFELONG |
| | ENGAGEMENT IN A GLOBAL NETWORK OF DYNAMIC CHANGE AGENTS COMMITTED TO |
| | CREATING A WORLD MORE PEACEFUL, PROSPEROUS AND JUST. |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| | prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No |
| | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 1,129,378 • including grants of \$ 566,506 •) (Revenue \$) |
| | TWENTY-TWO EISENHOWER FELLOWS IN THE 2019 GLOBAL PROGRAM TRAVELED TO |
| | THE UNITED STATES IN THE SPRING OF 2019, REPRESENTING COUNTRIES IN |
| | ASIA, AFRICA, EUROPE, LATIN AMERICA AND THE SOUTH PACIFIC. THE PROGRAM, |
| | WHICH TOOK PLACE FROM MARCH 28 TO MAY 10, 2019, PROVIDED THESE |
| | ASCENDANT GLOBAL LEADERS WITH A UNIQUE OPPORTUNITY TO NETWORK IN THEIR |
| | PROFESSIONAL FIELDS AND FURTHER THEIR INDIVIDUAL FELLOWSHIP PROJECTS. |
| | FELLOWSHIP PROJECTS ARE DESIGNED TO ADVANCE LASTING POSITIVE CHANGE IN |
| | THE FELLOW'S COMMUNITY, COUNTRY OR WITHIN THE BROADER SOCIETY. THE 2019 |
| | PROJECTS ADDRESSED IMPORTANT GLOBAL ISSUES IN EDUCATION, HEALTH, |
| | ENTREPRENEURSHIP, BIOMEDICAL RESEARCH, COUNTER-TERRORISM, HEALTH |
| | TECHNOLOGY, COMMUNICATIONS AND THE ENVIRONMENT. [CONT. ON SCHEDULE O] |
| | |
| 4b | (Code:) (Expenses \$ 1,373,406 • including grants of \$ 0 •) (Revenue \$) |
| | THE GLOBAL FELLOWS' NETWORK FOSTERS CONTINUED CONNECTION AND ENGAGEMENT |
| | AMONG FELLOWS AROUND THE WORLD. EISENHOWER FELLOWS CURRENTLY HAVE |
| | ORGANIZED NEARLY 50 NATIONAL AND REGIONAL FELLOW CHAPTERS. CHAPTER |
| | MEMBERS ENGAGE IN ACTIVITIES SUCH AS RECRUITING, HOLDING PRELIMINARY |
| | CANDIDATE INTERVIEWS, ORGANIZING REGIONAL CONFERENCES AND HOSTING |
| | INCOMING USA FELLOWS. FELLOWS PROVIDE VISITING FELLOWS WITH BOTH HOME HOSPITALITY AND MENTORING. EF FELLOWS PARTICIPATE IN THE EF GLOBAL |
| | NETWORK COUNCIL (GNC), AND EF'S PRESIDENT'S ADVISORY COUNCIL. EF |
| | PRODUCES QUARTERLY NEWLETTERS AND ENCOURAGES FELLOWS TO SHARE THEIR |
| | EXPERIENCES BY PENNING FELLOW BLOGS AND SHARING THEM ON SOCIAL MEDIA. |
| | EF ALSO ASSISTS GLOBAL FELLOWS IN PROMOTING AND FACILITATING REGIONAL |
| | CONFERENCES AND EISENHOWER DAY OF FELLOWSHIP EVENTS. [CONT. ON SCHEDULE |
| 4c | 1 107 250 540 002 |
| 70 | IN OCTOBER AND NOVEMBER 2019, EISENHOWER FELLOWSHIPS BROUGHT 23 |
| | ASCENDANT LEADERS FROM ARGENTINA, BRAZIL, CHILE, COLOMBIA, JAMAICA, |
| | MEXICO, PARAGUAY, PERU AND VENEZUELA, TO THE U.S. FOR ITS FALL 2019 |
| | LATIN AMERICAN AND CARIBBEAN FELLOWSHIP PROGRAM. THE PROGRAM WAS |
| | EISENHOWER FELLOWSHIPS' FIRST TO FOCUS EXCLUSIVELY ON LATIN AMERICA AND |
| | THE CARIBBEAN IN MORE THAN A DECADE. THE 23 FELLOWS, REPRESENTING A |
| | BROAD RANGE OF PUBLIC, PRIVATE AND NONPROFIT FIELDS, INCLUDED A |
| | BEST-SELLING CHILDREN'S BOOK AUTHOR BUILDING AN ONLINE RESOURCE FOR |
| | SOCIAL AND EMOTIONAL LEARNING, A PROFESSOR OF STRUCTURAL ENGINEERING |
| | DESIGNING DYNAMIC DISASTER RESPONSE PLANS AND A START-UP CO-FOUNDER |
| | INVESTING IN SUSTAINABLE JAMAICAN SMALL BUSINESSES. [CONT. ON SCHEDULE |
| | 0] |
| 4d | Other program services (Describe on Schedule O.) |
| | (Expenses \$ 1,443,642. including grants of \$ 798,886.) (Revenue \$) |
| 4e | Total program service expenses ► 5,143,784. |
| | Form 990 (2019) |

Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|--|------------|-----|--|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | Х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | Х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | 37 | |
| | Part VI | 11a | Х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | Х | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | x |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | |
| a | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | 444 | Х | |
| • | Part X, line 16? If "Yes," complete Schedule D, Part IX Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11d 11e | 21 | Х |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 116 | | |
| • | the organization's separate of consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | х | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| ızu | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| - | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | Х | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | Х | |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | Х | <u> </u> |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | , |
| | complete Schedule G, Part III | 19 | | X |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | X |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | _ | | x |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | 1 | Ι Δ |

EISENHOWER EXCHANGE FELLOWSHIPS, INCORPORATED

Form 990 (2019)

| Part IV | Checklist of Required Schedules (continued) |
|---------|---|

| | | | Yes | No |
|--------------|---|-----|-----|-----|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | х | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | х | |
| • | Schedule J | 23 | Δ. | |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | Х |
| | Schedule K. If "No," go to line 25a | 24a | | |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| C | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| c | I Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 2 5 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | х |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions, for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | Х |
| C | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV | 28c | | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Х | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | | Х |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | Х |
| | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | Х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | Х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | | |
| Da | Note: All Form 990 filers are required to complete Schedule O | 38 | X | |
| | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | Yes | No |
| 1- | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | 168 | INO |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1b 0 | | | |
| | : Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| _ ` | (gambling) winnings to prize winners? | 1c | Х | |

932004 01-20-20

Form 990 (2019) INCORPORATED

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| | | | V | Na | | | | | |
|----|--|----------|----------|-------|--|--|--|--|--|
| 20 | Enter the number of employees reported an Earm W.2. Transmittal of Wags and Tay Statements | | Yes | No | | | | | |
| Za | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 31 | | | | | | | | |
| h | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Х | | | | | | |
| ~ | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) | | | | | | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | х | | | | | |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | | | | | | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | | | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | х | | | | | |
| b | If "Yes," enter the name of the foreign country | | | | | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | | | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Х | | | | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Х | | | | | |
| С | c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | | | | | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | | | | | | |
| | any contributions that were not tax deductible as charitable contributions? | 6a | | Х | | | | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | | | | | | |
| | were not tax deductible? | 6b | | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | X | | | | | | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | X | | | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | ,, | | | | | |
| | to file Form 8282? | 7с | | X | | | | | |
| | If "Yes," indicate the number of Forms 8282 filed during the year | | | 37 | | | | | |
| _ | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X | | | | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | N/ | | | | | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g 7h | N/ | - | | | | | |
| 8 | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | /11 | 11/ | | | | | | |
| • | sponsoring organization have excess business holdings at any time during the year? N/A | 8 | | | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? N/A | 9a | | | | | | | |
| | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A | 9b | | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a | | | | | | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | | | | |
| а | Gross income from members or shareholders N/A 11a | | | | | | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | | | | | | |
| | amounts due or received from them.) | | | | | | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | | | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? N/A | 120 | | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O. | 13a | | | | | | | |
| h | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | | | | |
| | organization is licensed to issue qualified health plans | | | | | | | | |
| С | Enter the amount of reserves on hand 13c | | | | | | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Х | | | | | |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 14b | | | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | | | | | | |
| | excess parachute payment(s) during the year? | 15 | | Х | | | | | |
| | If "Yes," see instructions and file Form 4720, Schedule N. | | | | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | Х | | | | | |
| | If "Yes," complete Form 4720, Schedule O. | | | | | | | | |
| | | _ | α | 10040 | | | | | |

Form 990 (2019)

23-1505095

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | | X |
|-----|---|-------------------------------|----------|----------|------|
| Sec | tion A. Governing Body and Management | | | | |
| | | | .— | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a 4 | 4 | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | 1b 4 | 3 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationsh | p with any other | | | |
| | officer, director, trustee, or key employee? | | 2 | X | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the | ne direct supervision | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | | 3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form | 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's as | sets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | | 6 | | Х |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or a | ppoint one or | | | |
| | more members of the governing body? | | 7a | | Х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, | stockholders, or | | | |
| | persons other than the governing body? | | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year | ar by the following: | | | |
| а | The governing body? | | 8a | X | |
| b | Each committee with authority to act on behalf of the governing body? | | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read | ached at the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | | 9 | | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Fi | evenue Code.) | | | |
| | | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | | 10a | | X |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such of | hapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? $$ | | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing boo | ly before filing the form? | 11a | X | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise | e to conflicts? | 12b | X | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y | 'es," describe | | | |
| | in Schedule O how this was done | | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | | 13 | X | |
| 14 | Did the organization have a written document retention and destruction policy? | | 14 | X | |
| 15 | Did the process for determining compensation of the following persons include a review and approve | al by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | • | | | |
| | The organization's CEO, Executive Director, or top management official | | 15a | X | |
| b | Other officers or key employees of the organization | | 15b | X | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange | ment with a | | | |
| | taxable entity during the year? | | 16a | | X |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate | te its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic | nization's | | | |
| | exempt status with respect to such arrangements? | | 16b | | |
| Sec | tion C. Disclosure | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed $ ightharpoonup$ CA , MA , NC , NJ , N | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, a | and 990-T (Section 501(c) | 3)s only | /) avail | able |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | | |
| | | on Schedule O) | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, c | onflict of interest policy, a | nd fina | ncial | |
| | statements available to the public during the tax year. | | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's bo | ooks and records | | | |
| | DIRECTOR OF FINANCE AND ADMIN - 215-546-1738 | | | | |
| | 250 S. 16TH STREET. PHILADELPHIA. PA 19102 | | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

oxdet Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

| (A) Name and title | (B) Average | (do | | Pos | ition | | one | (D) Reportable | (E) Reportable | (F) Estimated |
|---------------------------------|--|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|--|--|
| | hours per | box | , unle | ss pe | rson | is bot | h an | compensation | compensation | amount of |
| | week (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from the organization (W-2/1099-MISC) | from related organizations (W-2/1099-MISC) | other compensation from the organization and related organizations |
| (1) NICOLAS AGUZIN | 0.05 | | | | | | | | | _ |
| TRUSTEE EFF. 12/10/19 | | X | | | | | | 0. | 0. | 0. |
| (2) MOHAMMED M. AL-ARDHI | 0.20 | | | | | | | _ | _ | _ |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (3) MADELEINE K. ALBRIGHT | 0.20 | ↓ | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (4) AMR A. AL-DABBAGH | 0.20 | ١ | | | | | | | | • |
| TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (5) KORAY ARIKAN | 0.20 | ١,, | | | | | | | | • |
| TRUSTEE 'TIL 12/10/19 | 0.20 | Х | | | | | | 0. | 0. | 0. |
| (6) H.JESSE ARNELLE | 0.20 | ٠,, | | | | | | | | 0 |
| TRUSTEE | 0 20 | Х | | | | | | 0. | 0. | 0. |
| (7) ANINDYA BAKRIE | 0.20 | ٠, | | | | | | 0. | 0. | 0 |
| TRUSTEE | 1.80 | Х | | | | | | 0. | 0. | 0. |
| (8) KIMBALL C. CHEN TRUSTEE | 1.00 | X | | | | | | 0. | 0. | 0. |
| (9) SOLOMON CAI CHENYU | 1.00 | <u> </u> | | | | | | 0. | 0. | <u>0 •</u> |
| TRUSTEE | 1.00 | X | | | | | | 0. | 0. | 0. |
| (10) VIRGINIA CLARK | 1.10 | 12 | | | | | | 0. | 0. | |
| TRUSTEE EFF. 3/20/19 | 1.10 | \mathbf{x} | | | | | | 0. | 0. | 0. |
| (11) CHARLES E. COBB, JR. | 2.60 | | | | | | | | • | |
| TRUSTEE | 2,00 | \mathbf{x} | | | | | | 0. | 0. | 0. |
| (12) EDGAR M. CULLMAN, JR. | 3.80 | | | | | | | - | | |
| TRUSTEE; CHAIR, DEVELOPMENT CTE | | x | | | | | | 0. | 0. | 0. |
| (13) DAVID EISENHOWER | 1.00 | | | | | | | | | |
| TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| (14) SUSAN EISENHOWER | 1.40 | | | | | | | | | |
| TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| (15) JEREMY K. ELLIS | 0.20 | | | | | | | | | |
| TRUSTEE | | Х | L | | L | | L | 0. | 0. | 0. |
| (16) MARCELO ETCHEBARNE | 4.20 | | | | | | | | | |
| TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| (17) CHRISTOPHER FANG | 0.20 | | | | | | | | | |
| TRUSTEE 'TIL 12/10/19 | | Х | | | | | | 0. | 0. | 0. Form 990 (2010) |

Form **990** (2019)

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| Form 990 (2019) INCORPORA | ATED | | | | | | | | 23-15 | 050 | 95 | Page 8 |
|---|------------------|--------------------------------|-----------------------|---------|--------------|------------------------------|----------|----------------------------|--------------------|----------------|-----------------|------------------|
| Part VII Section A. Officers, Directors, Trus | tees, Key Em | ploy | ees | , and | d Hi | ighe | st (| Compensated Employe | es (continued) | | | |
| (A) | (B) | | | ((| | | | (D) | (E) | | | (F) |
| Name and title | Average | | | Pos | ition | 1 | | Reportable | Reportable | | | mated |
| Name and title | hours per | | | | | than | | · | compensation | | | unt of |
| | week | offic | cer an | nd a d | irecto | or/trus | stee) | from | from related | | | ther |
| | (list any | -io: | | | | | | the | organizations | | | ensation |
| | hours for | lirect | | | | L | | organization | (W-2/1099-MISC | ۱ ۱ | • | n the |
| | related | 9 Or 6 | ee | | | satec | | (W-2/1099-MISC) | (88-2/1099-181130 | " | | nization |
| | organizations | nstee | trus | | e e | nbeu | | (***2/1099*****1000) | | | • | related |
| | below | ual tr | ional | | ploye | e to | ١. | | | | | izations |
| | line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | | Organ | izatioi is |
| (18) HOLLY FLANAGAN | 0.40 | 드 | 드 | Б | 종 | 를 등 | 윤 | | | \dashv | | |
| | 0.40 | X | | | | | | 0. | | 0. | | 0. |
| TRUSTEE EFF. 10/10/19 | 0 20 | Δ. | | | | <u> </u> | | 0. | | " | | <u> </u> |
| (19) ALAN H. FLEISCHMANN | 0.20 | ۱ | | | | | | | | , I | | • |
| TRUSTEE | | Х | | | | | | 0. | | 0. | | 0. |
| (20) THEODORE FRIEND | 1.00 | | | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | (| 0. | | 0. |
| (21) ROBERT M. GATES | 1.60 | | | | | | | | | | | |
| CHAIRMAN | | Х | | х | | | | 0. | (| 0. | | 0. |
| (22) MARY LOUISE GORNO | 3.80 | | | | | | | | | | | |
| TRUSTEE; CHAIR, NOMINATING CTE | | x | | | | | | 0. | | 0. | | 0. |
| • | 3.80 | | | | | | | 0. | <u> </u> | " | | <u></u> |
| (23) MARK GRIER | 3.00 | ٠, | | | | | | | , | ا ۱ | | ^ |
| TRUSTEE; CHAIR, INVESTMENT CTE | 0.60 | Х | | | | | | 0. | | 0. | | 0. |
| (24) SUSAN HAKKARAINEN | 0.60 |] | | | | | | | | | | _ |
| TRUSTEE | | Х | | | | | | 0. | | 0. | | 0. |
| (25) HARRY HALLORAN | 0.20 | | | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | (| 0. | | 0. |
| (26) SHOW-CHUNG HO | 0.20 | | | | | | | | | | | |
| TRUSTEE | | X | | | | | | 0. | (| 0. | | 0. |
| 4b Outstand | I | | <u> </u> | | | | | 0. | | 0. | | 0. |
| *************************************** | | | | | | | | 1,023,615. | | 0. | 171 | ,498. |
| c Total from continuation sheets to Part VI | | | | | | | | 1,023,615. | | 0. | | ,498. |
| d Total (add lines 1b and 1c) | | | | | | | <u> </u> | | | ۱۰ | 1/1 | ,430. |
| 2 Total number of individuals (including but n | ot limited to th | ose | liste | ed al | bove | e) wł | no r | eceived more than \$100 | ,000 of reportable | | | _ |
| compensation from the organization | | | | | | | | | | | | 5 |
| | | | | | | | | | | _ | Y | es No |
| 3 Did the organization list any former officer, | director, trust | ee, ł | кеу е | emp | loye | e, o | r hiç | ghest compensated emp | oloyee on | | | |
| line 1a? If "Yes," complete Schedule J for s | uch individual | | | | | | | | | | 3 | X |
| 4 For any individual listed on line 1a, is the su | ım of reportab | le co | omp | ensa | ation | n and | d ot | her compensation from | the organization | | | |
| and related organizations greater than \$150 | | | | | | | | | Ü | - [| 4 | х |
| 5 Did any person listed on line 1a receive or a | | | | | | | | | dual for services | ··· | | |
| rendered to the organization? If "Yes," com | - | | | | - | | | ted organization or indivi | dual for 301 vides | | 5 | Х |
| Section B. Independent Contractors | piete ochedul | 001 | UI S | JUIT | pers | | | | | | <u> </u> | |
| | | al a .a . | | | | | | 4h a4 a a i a d a a 4h a | \$100,000 of comm | | Alam for | |
| 1 Complete this table for your five highest co | | | | | | | | | | ensa | ttiori irc |) I I I |
| the organization. Report compensation for | tne calendar y | ear (| enai | ng v | vitn | or w | /itnii | | year. | | | |
| (A) Name and business | addrasa | 3.77 | \ \ T T | - | | | | (B) | an door | 0 | (C) | |
| | address | M | INC | 5 | | | _ | Description of s | ervices | | mpens | sation |
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| O Total number of independent control of | naludia a Ista | · | - 1: - | al 4 - | #l= - | ac " | | d aboug) wha was since t | ore the: | | | |
| 2 Total number of independent contractors (i | • | IOT III | mite | u to | | se II: 0 | stec | a above) who received m | iore triari | | | |
| \$100,000 of compensation from the organi | zation | | | <u></u> | | - | <u> </u> | 0019 | | | - 04 | 00 (== : : |
| See Part VII, Section | I A CON | LΙΪ | ıua | נטנ | LOI | ıı S | σΠ | EELS | | F | -orm 9 9 | 90 (2019) |

| Part VII Section A. Officers, Directors, T | KATED rustees Kev Fi | mnla | ovee | s a | nd F | liah | est | Compensated Employ | 23-150 | 3033 |
|--|-------------------------|--------------------------------|-----------------------|---------|--------------------|------------------------------|-------------|--------------------|-----------------|---------------|
| (A) | (B) | | Јусс | | <u>114 1</u> C) | iigii | CSL | (D) | (E) | (F) |
| Name and title | Average | | | | رد ition | 1 | | Reportable | Reportable | Estimated |
| Name and the | hours | (c | heck | | | | lv) | compensation | compensation | amount of |
| | per | | | - Can | I | I | ' <i>y'</i> | from | from related | other |
| | week | | | | | ee/ | | the | organizations | compensation |
| | (list any | octor | | | | oldm | | organization | (W-2/1099-MISC) | from the |
| | hours for | or dire | au | | | ited e | | (W-2/1099-MISC) | | organization |
| | related | stee | ruste | | a. | bensa | | | | and related |
| | organizations | al tru | onal t | | ploye | com | | | | organizations |
| | below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (27) PEDER HOLK NIELSEN | 0.60 | Η- | H | | _ | _ | _ | | | |
| TRUSTEE 'TIL 12/10/19 | | X | | | | | | 0. | 0. | 0 |
| (28) JAMES W. HOVEY | 5.80 | | | | | | | | | |
| CHAIRMAN OF THE EXEC CTE | | Х | | Х | | | | 0. | 0. | 0 |
| (29) VICTORIA HSU | 0.30 | | | | | | | | | |
| TRUSTEE EFF. 8/9/19 | | Х | | | | | | 0. | 0. | 0 |
| (30) F. RICHARD HSU,PH.D | 0.10 | | | | | | | | | |
| TRUSTEE 'TIL 4/2019 | | Х | | | | | | 0. | 0. | 0 |
| (31) MEHMET FATIH KARAMANCI | 0.20 | ١ | | | | | | | _ | |
| TRUSTEE | 0.20 | Х | | | | | | 0. | 0. | 0 |
| (32) JOHN W. KEOGH | 0.20 | ↓ | | | | | | 0. | 0. | 0 |
| TRUSTEE | 4.00 | Х | | | | | | 0. | 0. | 0 |
| (33) SHAHID MAHMUD | 4.00 | x | | | | | | 0. | 0. | 0 |
| TRUSTEE (34) MATT MANDERS | 3.60 | ^ | | | | | | 0. | 0. | 0 |
| | 3.00 | X | | | | | | 0. | 0. | 0 |
| TRUSTEE; CHAIR, ADMIN/FIN CTE (35) TIMOTHY MCBRIDE | 3.00 | 12 | | | | | | 0. | 0. | 0 |
| TRUSTEE; CHAIR, COMP CTE | 3.00 | X | | | | | | 0. | 0. | 0 |
| (36) JAMES L. MCCABE | 4.20 | | | | | | | • | • | |
| TRUSTEE; TREASURER & AUDIT CHAIR | | x | | х | | | | 0. | 0. | 0 |
| (37) VICTOR J. MENEZES | 0.60 | | | | | | | - | | |
| TRUSTEE | | x | | | | | | 0. | 0. | 0 |
| (38) ROGER NORES | 1.50 | | | | | | | | | |
| TRUSTEE EFF. 8/13/19 | | Х | | | | | | 0. | 0. | 0 |
| (39) OSMAN OKYAY | 0.20 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0 |
| (40) STEVE PAGLIUCA | 0.60 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0 |
| (41) STEVE PELCH | 0.60 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0 |
| (42) JAY R. PRYOR | 1.00 | | | | | | | _ | _ | _ |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0 |
| (43) SUSAN SHERMAN | 1.50 | ļ | | | | | | | | |
| PRUSTEE EFF. 12/9/19 | 1 | Х | lacksquare | | | | | 0. | 0. | 0 |
| (44) JEFFREY SINGER | 4.20 | ,, | | | | | | | | _ |
| TRUSTEE | 1 00 | Х | | | | | | 0. | 0. | 0 |
| (45) PAVNINDER SINGH | 1.00 | \ | | | | | | | | ^ |
| TRUSTEE | 2 40 | Х | | | | | | 0. | 0. | 0 |
| (46) CHRISTINE TODD WHITMAN | 3.40 | ₩. | | v | | | | | | 0 |
| VICE-CHAIR | | Х | l l | Х | | I | l | 0. | 0. | 0 |

| (A) Name and title (B) Average hours per week (list any hours related organizations below line) (47) JAIME AUGUSTO ZOBEL DE AYALA (48) GEORGE de LAMA PRESIDENT (49) ERIN HILLMAN V.P. OPERATIONS (B) Average hours per week (list any hours for related organizations (A) Average hours per week (list any hours for related organizations shelow line) (A) Average hours per week (list any hours for related organizations below line) (A) Average hours per week (list any hours for related organizations below line) (A) Average hours per week (list any hours for related organizations below line) (A) Average hours per week (list any hours for melated organization (W-2/1099-MISC) (A) Average hours per week (list any hours for melated organization (W-2/1099-MISC) (A) Average hours per week (list any hours from the organization and related organizations) (A) Average hours per week (list any hours from the organization and related organizations) (A) Average hours per week (list any hours from the organization (W-2/1099-MISC) (A) Average hours per week (list any hours from the organization and related organizations) (A) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organization (W-2/1099-MISC) Average hours per week (list any hours from the organiz | Form 990 INCORPOR | AIED | | | | | | | | 23-130 | 3093 |
|--|---|----------------|----------|--------|-------------|------|----------|--------------|--------------------|--|----------|
| Name and title | Part VII Section A. Officers, Directors, To | rustees, Key E | mple | оуес | s, a | nd l | ligh | est | Compensated Employ | ees (continued) | |
| Name and title | | | | | | | | | | (F) | |
| Nours Programme Programm | | | | | | | 1 | | | | |
| Per Week (list any) Per | | | (c | | | | | lv) | • | • | |
| Week Gist any Nours for related Organization Organiz | | | (- | | · | | | ,,, | | | |
| (ist any bright | | | | | | | ee ee | | | | |
| (47) JAIME AUGUSTO ZOBEL DE AYALA RENSTEE (48) GEORGE de LAMA 40.00 PRESIDENT (49) ERIN HILLMAN 40.00 V.P. OPERATIONS (50) STEPHANIE GROFP (51) TIOMAS PERGUSON RS. DIR. NETWOORK (52) SUSAN KOHLER-REED DIR. FROGRAMS (52) SUSAN KOHLER-REED (52) SUSAN KOHLER-REED (53) SUSAN KOHLER-REED (54) AUGUSTA STEPHANIE GROFP (55) SUSAN KOHLER-REED (56) SUSAN KOHLER-REED (57) SUSAN KOHLER-REED (58) SUSAN KOHLER-REED (59) SUSAN KOHLER-REED (51) TIOMAS PERGUSON RS. DIR. NETWOORK | | | to | | | | oldı | | 1 | | |
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| (47) JAIME AUGUSTO ZOBEL DE AYALA RENSTEE (48) GEORGE de LAMA 40.00 PRESIDENT (49) ERIN HILLMAN 40.00 V.P. OPERATIONS (50) STEPHANIE GROFP (51) TIOMAS PERGUSON RS. DIR. NETWOORK (52) SUSAN KOHLER-REED DIR. FROGRAMS (52) SUSAN KOHLER-REED (52) SUSAN KOHLER-REED (53) SUSAN KOHLER-REED (54) AUGUSTA STEPHANIE GROFP (55) SUSAN KOHLER-REED (56) SUSAN KOHLER-REED (57) SUSAN KOHLER-REED (58) SUSAN KOHLER-REED (59) SUSAN KOHLER-REED (51) TIOMAS PERGUSON RS. DIR. NETWOORK | | | qna | rion | L | l du | st co | <u></u> | | | 3 |
| (47) JAIME AUGUSTO ZOBEL DE AYALA RENSTEE (48) GEORGE de LAMA 40.00 PRESIDENT (49) ERIN HILLMAN 40.00 V.P. OPERATIONS (50) STEPHANIE GROFP (51) TIOMAS PERGUSON RS. DIR. NETWOORK (52) SUSAN KOHLER-REED DIR. FROGRAMS (52) SUSAN KOHLER-REED (52) SUSAN KOHLER-REED (53) SUSAN KOHLER-REED (54) AUGUSTA STEPHANIE GROFP (55) SUSAN KOHLER-REED (56) SUSAN KOHLER-REED (57) SUSAN KOHLER-REED (58) SUSAN KOHLER-REED (59) SUSAN KOHLER-REED (51) TIOMAS PERGUSON RS. DIR. NETWOORK | | | ndivi | nstitu |)#fice | (e) | lighe | Ü. | | | |
| TRUSTEE (48) GEORGE de LAMA PRESIDENT (49) ERIN HILLMAN (49) ERIN HILLMAN (49) ERIN HILLMAN (50) STEPHANIE GROPP CORP., SEC & DIR FINADM (51) THOMAS FERGUSON 9R. DIR. NETWORK (52) SUSAN KOHLER-REED DIR. PROGRAMS (52) SUSAN KOHLER-REED A 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. | //7\ TATME AUGUSTO TOREL DE AVALA | 1 ' | ⊢ | _ | | - | _ | - | | | |
| (48) GEORGE de LAMA PRESIDENT 40.00 X X X 367,076. 0. 42,033 (49) ERIN HILLMAN 40.00 XP. OPERATIONS 37.00 CORP. SEC 4 DIR FIN/ADM (51) THOMAS PERGUSON SR. DIR. NETWORK (52) SUSAN KOHLER-REED DIR. PROGRAMS X 367,076. 0. 42,033 X 247,979. 0. 46,113 X 154,099. 0. 36,723 X 134,219. 0. 24,063 X 120,242. 0. 22,566 | | 0.20 | Į | | | | | | 0 | 0 | 0 |
| PRESCIDENT X X 367,076. 0. 42,033. | | 40.00 | 14 | | | | | | 0. | 0. | 0. |
| A9 DERN HILLMAN A0.00 X 247,979 0 | | 40.00 | l | | l | | | | 265 256 | | 40.000 |
| X 247,979 0 46,113 | PRESIDENT | | X | | X | | | | 367,076. | 0. | 42,033. |
| (50) STEPHANIE GROPP CORP. SEC & DIR FIN/ADM CORP. SEC | (49) ERIN HILLMAN | 40.00 | | | | | | | | | |
| (50) STEPHANIE GROPP CORP. SEC & DIR FIN/ADM CS1) THOMAS FERGUSON SR. DIR, NETWORK CS2) SUSAN KOHLER-REED DIR. FROGRAMS X 134,219. X 120,242. O. 22,566. | V.P. OPERATIONS | | | | Х | | | | 247,979. | 0. | 46,113. |
| CORP. SEC & DIR FIN/ADM | (50) STEPHANIE GROPP | 37.00 | | | | | | | | | |
| (51) THOMAS PERGUSON | | | 1 | | x | | | | 154.099. | 0. | 36.723. |
| SR. DIR. NETWORK (52) SUSAN ROHLER-REED DIR. PROGRAMS X 134,219. 0. 24,063. X 120,242. 0. 22,566. | | 40.00 | | | | | | | 20270330 | | 307,230 |
| (52) SUSAN KOHLER-REED 40.00 X 120,242. 0. 22,566. | | 10.00 | - | | | | v | | 13/ 210 | 0 | 24 063 |
| DIR. PROGRAMS X 120,242. 0. 22,566 | | 40 00 | <u> </u> | | | | Λ | | 134,419. | 0. | 24,003. |
| | | 40.00 | 4 | | | | | | 100 040 | | 00 566 |
| Total to Part VII. Section A, line 1c 1, 023, 615, 171, 498 | DIR. PROGRAMS | | | | | | X | | 120,242. | 0. | 22,566. |
| Total to Part VII. Section A. line 1c 1, 023.615. 171.498 | | | | | | | | | | | |
| Total to Part VII. Section A. line 1c 1, 023.615. 171.498 | | | | | | | | | | | |
| Total to Part VII. Section A, line 1c 1, 023, 615. 171, 498 | | | | | | | | | | | |
| Total to Part VII. Section A. line 1c 1, 023, 615. 171, 498 | | | 1 | | | | | | | | |
| Total to Part VII. Section A. line 1c 1.023.615. 171.498 | | | | | | | | | | | |
| Total to Part VII. Section A, line 1c 1.023.615. 171.498 | | | 1 | | | | | | | | |
| Total to Part VII. Section A. line 1c 1, 023, 615. 171, 498 | | | _ | | | | | | | | |
| Total to Part VII. Section A. line 1c 1, 023, 615. 171, 498 | | | - | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1, 023, 615. 171, 498 | | | _ | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498 | | | | | | | | | | | |
| Fotal to Part VII. Section A. line 1c. 1.023.615. 171.498 | | | | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1. 023 . 615 . 171 . 498 | | | | | | | | | | | |
| Fotal to Part VII. Section A, line 1c 1, 023, 615, 171, 498 | | | | | | | | | | | |
| Fotal to Part VII. Section A line 1c 1,023.615. 171.498 | | | | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498 | | | 1 | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498 | | | _ | | | | | | | | |
| Fotal to Part VII. Section A, line 1c 1, 023, 615. 171, 498 | | | - | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498 | | | _ | | | | | | | | |
| Fotal to Part VII. Section A, line 1c 1, 023, 615. 171, 498 | | | | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498 | | | | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498. | | | | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498. | | | | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498. | | | | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498. | | | 1 | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498. | | + | \vdash | | \vdash | | \vdash | \vdash | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498. | | | 1 | | | | | | | | |
| Fotal to Part VII. Section A. line 1c 1,023.615. 171.498 | | + | \vdash | | _ | | | _ | | | |
| Total to Part VII. Section A. line 1c 1,023.615. 171.498. | | | 1 | | | | | | | | |
| Total to Part VII. Section A. line 1c 1,023.615. 171.498 | | | | | | | | | | | |
| Total to Part VII. Section A. line 1c 1,023.615. 171.498 | | | | | | | | | | | |
| Total to Part VII. Section A. line 1c 1,023.615. 171.498 | | | | L | L | L | L | L | | | |
| Total to Part VII. Section A. line 1c 1,023,615. 171.498 | | • | | | | | | | | | |
| | Total to Part VII Section A line 1c | | | | | | | | 1,023,615. | | 171.498. |

23-1505095 INCORPORATED Page 9 Form 990 (2019) Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) Related or exempt Unrelated Total revenue from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns **b** Membership dues 1b c Fundraising events d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 6,077,823. 1f 577,534 g Noncash contributions included in lines 1a-1f 1g |\$ 6,077,823 h Total. Add lines 1a-1f ... **Business Code** Program Service Revenue 2 a f All other program service revenue g Total. Add lines 2a-2f. Investment income (including dividends, interest, and 370,933 370,933. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents **b** Less: rental expenses ... 6b c Rental income or (loss) d Net rental income or (loss) (ii) Other 7 a Gross amount from sales of (i) Securities 9,666,961 assets other than inventory **b** Less: cost or other basis Other Revenue 8,225,551 and sales expenses 7b 1,441,410. c Gain or (loss) 1,441,410. 1,441,410. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses _____ c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances **b** Less: cost of goods sold 10b **c** Net income or (loss) from sales of inventory **Business Code** Miscellaneous Revenue 11 a

12 932009 01-20-20 7,890,166.

d All other revenue e Total. Add lines 11a-11d

Total revenue. See instructions

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Secu | on 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respon | | | ompiete column (A). | |
|-------------|---|---------------------|--------------------------|---------------------------------|-------------------------|
| Do i | not include amounts reported on lines 6b. | (A) | (B) | (C) | (D) |
| | 8b, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | 427,116. | 427,116. | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | 4 405 050 | 4 405 050 | | |
| | individuals. See Part IV, lines 15 and 16 | 1,487,079. | 1,487,079. | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | 000 016 | 605 540 | 210 702 | 72 004 |
| | trustees, and key employees | 899,216. | 605,540. | 219,782. | 73,894 |
| 6 | Compensation not included above to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| _ | persons described in section 4958(c)(3)(B) | 1 460 106 | 1 212 507 | 100 010 | E0 700 |
| 7 | Other salaries and wages | 1,462,126. | 1,213,587. | 189,810. | 58,729 |
| 8 | Pension plan accruals and contributions (include | EE 017 | 44 206 | 7 072 | <i>A</i> 450 |
| _ | section 401(k) and 403(b) employer contributions) | 55,817. 285,092. | 44,286. 231,061. | 7,072. | 4,459 8,314 |
| 9 | Other employee benefits | | 101,749. | | 6,924 |
| 10 | Payroll taxes | 132,833. | 101,/49. | 24,160. | 0,924 |
| 11 | Fees for services (nonemployees): | | | | |
| | Management | | | | |
| | Legal | | | | |
| | Accounting | | | | |
| | Lobbying | 86,923. | | | 86,923 |
| | Professional fundraising services. See Part IV, line 17 | 132,004. | 91,127. | 40,877. | 00,923 |
| f | Investment management fees | 132,004. | 91,127• | 40,077. | |
| g | Other. (If line 11g amount exceeds 10% of line 25, | 175,039. | 147,137. | 25,985. | 1,917 |
| 40 | column (A) amount, list line 11g expenses on Sch O.) | 175,055 | 147,137. | 23,303. | Ξ, , , , , |
| 12 | Advertising and promotion | 150,952. | 96,686. | 33,051. | 21,215 |
| 13 | Office expenses | 94,531. | 65,305. | 29,226. | 21,215 |
| 14 15 | Information technology | 74,3314 | 03,303. | 25,220. | |
| 15 16 | Royalties | 51,517. | 26,615. | 24,902. | |
| | Occupancy | 211,708. | 168,000. | 4,606. | 39,102 |
| 17 18 | Payments of travel or entertainment expenses | 211,700. | 100,000. | 4,000. | 33,102 |
| 10 | · 1 | | | | |
| 10 | for any federal, state, or local public officials Conferences, conventions, and meetings | 366,745. | 320,959. | 24,129. | 21,657 |
| 19 20 | | 500,7456 | 320,333. | 21,120 | 21,001 |
| 21 | Interest Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 161,768. | 94,337. | 67,431. | |
| 23 | Insurance | 37,809. | 23,200. | 14,609. | |
| 23 24 | Other expenses. Itemize expenses not covered | 57,003 | 23,200. | ==,005. | |
| | above (List miscellaneous expenses on line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| а | מוווסטווג, ווסג וווופ באפ פגףפווספס טוו סטוופטטופ ט.) | | | | |
| b | | | | | |
| C | | | | | |
| d | | | | + | |
| | All other expenses | | | | |
| 25 | Total functional expenses. Add lines 1 through 24e | 6,218,275. | 5,143,784. | 751,357. | 323,134 |
| 26 | Joint costs. Complete this line only if the organization | -,, | -,, | , | , |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |
| | [// In following out 30-2 (A00 300-720) | | | | |

Form **990** (2019)

Part X Balance Sheet

| Га | IL A | balance Sheet | | | | | |
|-----------------------------|------|--|------------|-----------------------|---------------------------------|-----|---------------------------|
| | | Check if Schedule O contains a response or not | e to an | y line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 1,138,618. | 1 | 749,961. |
| | 2 | Savings and temporary cash investments | | | 1,121,119. | 2 | 2,274,358. |
| Assets | 3 | Pledges and grants receivable, net | 2,088,147. | 3 | 3,566,641 | | |
| | 4 | Accounts receivable, net | | | | 4 | |
| | 5 | Loans and other receivables from any current of | | | | | |
| | | trustee, key employee, creator or founder, subs | | | | | |
| | | controlled entity or family member of any of the | | 5 | | | |
| | 6 | Loans and other receivables from other disquali | | | | | |
| | | under section 4958(f)(1)), and persons describe | d in sec | ction 4958(c)(3)(B) | | 6 | |
| | 7 | Notes and loans receivable, net | | | | 7 | |
| | 8 | Inventories for sale or use | | 8 | | | |
| ĕ | 9 | Prepaid expenses and deferred charges | | | 138,419. | 9 | 134,601 |
| | 10a | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 3,860,755. | | | |
| | b | Less: accumulated depreciation | 10b | 1,375,180. | 2,563,474. | 10c | 2,485,575 |
| | 11 | Investments - publicly traded securities | | | 17,557,912. | 11 | 20,303,049 |
| | 12 | Investments - other securities. See Part IV, line | | | 15,718,860. | 12 | 17,387,249 |
| | 13 | Investments - program-related. See Part IV, line | | F | | 13 | |
| | 14 | Intangible assets | F | | 14 | | |
| | 15 | Other assets. See Part IV, line 11 | | | 7,818,524. | 15 | 7,925,339 |
| | 16 | Total assets. Add lines 1 through 15 (must equ | | | 48,145,073. | 16 | 54,826,773 |
| | 17 | Accounts payable and accrued expenses | | | 298,748. | 17 | 140,118 |
| | 18 | Grants payable | | | | 18 | |
| | 19 | Deferred revenue | | | | 19 | |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete | | | | 21 | |
| Ş | 22 | Loans and other payables to any current or form | | | | | |
| Liabilities | | trustee, key employee, creator or founder, subs | | | | | |
| abi | | controlled entity or family member of any of the | | | | 22 | |
| = | 23 | Secured mortgages and notes payable to unrela | | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelate | | | | 24 | |
| | 25 | Other liabilities (including federal income tax, pa | | | | | |
| | | parties, and other liabilities not included on lines | | | | | |
| | | of Schedule D | | | | 25 | |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 298,748. | 26 | 140,118. |
| | | Organizations that follow FASB ASC 958, che | | | | | |
| ces | | and complete lines 27, 28, 32, and 33. | | | | | |
| lan | 27 | Net assets without donor restrictions | | | 34,008,470. | 27 | 39,367,997. |
| Ва | 28 | Net assets with donor restrictions | | [| 13,837,855. | 28 | 15,318,658. |
| pur | | Organizations that do not follow FASB ASC 9 | | | | | |
| Ę | | and complete lines 29 through 33. | | | | | |
| S | 29 | Capital stock or trust principal, or current funds | | | | 29 | |
| Net Assets or Fund Balances | 30 | Paid-in or capital surplus, or land, building, or ed | | | | 30 | |
| As | 31 | Retained earnings, endowment, accumulated in | | | | 31 | |
| Net | 32 | Total net assets or fund balances | | F | 47,846,325. | 32 | 54,686,655 |
| _ | 33 | Total liabilities and net assets/fund balances | | | 48,145,073. | 33 | 54,826,773. |

Form **990** (2019)

Form **990** (2019)

| Pa | rt XI Reconciliation of Net Assets | | | | | |
|----|--|-----------|-----|----|-----|------------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | X |
| | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | | | <u>66.</u> |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | | 75. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | | 91. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 47, | | | |
| 5 | Net unrealized gains (losses) on investments | 5 | 5, | 06 | 1,6 | 24. |
| 6 | Donated services and use of facilities | 6 | | | | |
| 7 | Investment expenses | 7 | | | | |
| 8 | Prior period adjustments | 8 | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | 10 | 6,8 | 15. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | | |
| | column (B)) | 10 | 54, | 68 | 6,6 | 55. |
| Pa | rt XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | Ш |
| | <u> </u> | | _ | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | _ | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | Ο. | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | d on a | | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | e basis, | | | | |
| | consolidated basis, or both: | | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e audit, | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sci | nedule O. | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si | ngle Audi | t | | | |
| | Act and OMB Circular A-133? | | L | 3a | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ | ired audi | t | | | |
| | ex audite, explain why an Cahadula O and deserbe any stone taken to undergo auch audite | | | 26 | | I |

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **2019**

Open to Public Inspection

EISENHOWER EXCHANGE FELLOWSHIPS, Name of the organization Employer identification number INCORPORATED 23-1505095 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. ☐ Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes above (see instructions))

Total

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | |
|------|--|----------------------|--------------------|---------------------|----------|---------------------|-----------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 2673870. | 3476459. | 5098279. | 5592093. | 6077823. | 22918524. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| Ū | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 2673870. | 3476459. | 5098279. | 5592093. | 6077823 | 22918524. |
| _ | The portion of total contributions | 2073070. | 3470433. | 30302731 | 3332033. | 0077025 | 22710324. |
| 5 | • | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | 4212051 |
| | column (f) | | | | | | 4313871. |
| | Public support. Subtract line 5 from line 4. | | | | | | 18604653. |
| Sec | ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 7 | Amounts from line 4 | 2673870. | 3476459. | 5098279. | 5592093. | 6077823. | 22918524. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | 1022450. | 625,483. | 781,603. | 971,196. | 370,933. | 3771665. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | 7,769. | 11,151. | | | | 18,920. |
| 11 | Total support. Add lines 7 through 10 | , | , | | | | 26709109. |
| 12 | | etc (see instruction | ons) | | | 12 | |
| | First five years. If the Form 990 is for | • | , | | | _=_ | |
| | organization, check this box and stor | | | | | | |
| Sec | ction C. Computation of Publ | ic Support Pe | rcentage | | | | |
| | Public support percentage for 2019 (| | | column (f)) | | 14 | 69.66 % |
| | Public support percentage from 2018 | | | | | 15 | 62.86 % |
| | 33 1/3% support test - 2019. If the o | | | | | | |
| | stop here. The organization qualifies | - | | | | | |
| h | 33 1/3% support test - 2018. If the o | | | | | | |
| | and stop here. The organization qual | | | | | | |
| 170 | 10% -facts-and-circumstances tes | | | | | | |
| 17 a | | | | | | | |
| | and if the organization meets the "fac | | | | | - | |
| | meets the "facts-and-circumstances" | | | | | | |
| b | 10% -facts-and-circumstances tes | - | | | | | |
| | more, and if the organization meets the | | | | - | | |
| | organization meets the "facts-and-circ | | | | | | - |
| 18 | Private foundation. If the organization | n did not check a | box on line 13, 16 | a, 160, 1/a, or 17b | | and see instruction | |

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| | qualify under the tests listed b | elow, please com | plete Part II.) | | | | |
|-------|--|--------------------|---------------------|--------------------|---------------------|-------------------|-------------|
| Sec | tion A. Public Support | | | | | | |
| Caler | ndar year (or fiscal year beginning in) 🕨 | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| | Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| | Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | tion B. Total Support | | | | | | <u> </u> |
| | idar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| | Amounts from line 6 | (a) 2015 | (b) 2010 | (6) 2017 | (u) 2016 | (e) 2019 | (I) IOIAI |
| 10a | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| 11 | Add lines 10a and 10b | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12.) | the erec=:: | o first second dist | | 1 | | L |
| | First five years. If the Form 990 is for | | | | | | |
| 800 | check this box and stop here tion C. Computation of Publ | io Support Do | roontogo | | | | P |
| | | | | a a le una ne (6) | | 45 | 0/ |
| | Public support percentage for 2019 (| | | | | 15 | <u>%</u> |
| | Public support percentage from 2018 | | | | | 16 | <u>%</u> |
| | tion D. Computation of Inves | | | 40! (5) | | 147 | |
| | Investment income percentage for 20 | | B | | | 17 | <u>%</u> |
| | Investment income percentage from 2 | | | | | 18 | % |
| | 33 1/3% support tests - 2019. If the | | | | | | 17 is not |
| b | more than 33 1/3%, check this box a 33 1/3% support tests - 2018. If the | organization did r | not check a box on | line 14 or line 19 | a, and line 16 is m | ore than 33 1/3%, | |
| | line 18 is not more than 33 1/3%, che | | | | | | > |
| 20 | Private foundation. If the organization | n did not check a | pox on line 14, 19 | a. or 19b. check t | nis box and see in | structions | |

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Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | | Yes | No |
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| n a | 90 or 99 | 0-F7 | 2019 |

| | rt IV Supporting Organizations (continued) | 130303 | <u> </u> | ige 3 |
|-----|---|--------------|----------|----------|
| · u | Supporting Organizations (continued) | | Voc | No |
| 44 | Lies the examination accepted a gift or contribution from any of the following persons? | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| а | below, the governing body of a supported organization? | 11a | | |
| h | A family member of a person described in (a) above? | 11b | | |
| | | 11c | | <u> </u> |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. tion B. Type I Supporting Organizations | 110 | | |
| 000 | tion b. Type I supporting organizations | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | 103 | 140 |
| • | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| _ | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | tion or type it dapperting organizations | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | 100 | 110 |
| • | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sec | tion D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| - | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | • | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instruction | ns). | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see | instructions | s). | |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? Provide details in Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

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| Pa | rt V Type III Non-Functionally Integrated 509(a)(3) Supportin | g Orga | anizations | |
|------|--|-------------|------------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifyin | g trust o | n Nov. 20, 1970 (explain in | Part VI). See instructions. Al |
| | other Type III non-functionally integrated supporting organizations must co | mplete s | Sections A through E. | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other | | | |
| | factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by .035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 | Enter 85% of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functional | lly integra | ated Type III supporting org | ganization (see |

Schedule A (Form 990 or 990-EZ) 2019

instructions).

| Par | rt V │ Type III Non-Functionally Integrated 50 | 9(a)(3) Supporting Orga | anizations _(continued) | |
|-------|---|--------------------------------|--|---|
| Secti | ion D - Distributions | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish ex | empt purposes | | |
| 2 | Amounts paid to perform activity that directly furthers exen | npt purposes of supported | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpo | ses of supported organizatior | าร | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which | the organization is responsive | е | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2019 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | |
| Secti | ion E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 |
| 1 | Distributable amount for 2019 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2019 (reason- | | | |
| | able cause required- explain in Part VI). See instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2019 | | | |
| а | From 2014 | | | |
| b | From 2015 | | | |
| С | From 2016 | | | |
| d | From 2017 | | | |
| е | From 2018 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2019 distributable amount | | | |
| i | Carryover from 2014 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2019 from Section D, | | | |
| | line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2019 distributable amount | | | |
| С | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2019, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | |
| | than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2019. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2020. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| | Excess from 2015 | | | |
| b | Excess from 2016 | | | |
| | Excess from 2017 | | | |
| | Excess from 2018 | | | |
| е | Excess from 2019 | | | |

Schedule A (Form 990 or 990-EZ) 2019

| Part V | Supple Part IV, S line 1; Pa | ection A, I rt IV, Sect), lines 5, 6 | ines 1, 2 ion D, lin | 2, 3b, 3c, 4 les 2 and 3 | b, 4c, 5a 3; Part IV | a, 6, 9a, 9b, , Section E, | 9c, 11a, 11b lines 1c, 2a, | , and 11 2b, 3a, | c; Part IV, S and 3b; Part | art II, line 17a or 17b; Part III, line 12; ection B, lines 1 and 2; Part IV, Section C, V, line 1; Part V, Section B, line 1e; Part V, t for any additional information. |
|--------|------------------------------|---|-------------------------|-----------------------------|-------------------------|-------------------------------|-------------------------------|---------------------|-------------------------------|---|
| Sche | dule A, | Part | II, | Line | 10, | Expla | nation | for | Other | Income: |
| OTHE | ₹ | | | | | | | | | |
| 2015 | Amount | : \$ | 7,7 | 69. | | | | | | |
| 2016 | Amount | : \$ | 11, | 151. | | | | | | |
| | | | | | | | | | | |
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Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors**

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Name of the organization

EISENHOWER EXCHANGE FELLOWSHIPS, INCORPORATED

Employer identification number

23-1505095

| Organiz | ation type (check or | ne): |
|-----------|--|--|
| Filers of | f: | Section: |
| Form 99 | 0 or 990-EZ | $\boxed{\textbf{X}}$ 501(c)(3) (enter number) organization |
| | | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | | 527 political organization |
| Form 99 | 0-PF | 501(c)(3) exempt private foundation |
| | | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | | 501(c)(3) taxable private foundation |
| | nly a section 501(c)(| covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. |
| | | filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. |
| Special | Rules | |
| X | sections 509(a)(1) a any one contributo | described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II. |
| | year, total contribu | described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the tions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the ty to children or animals. Complete Parts I, II, and III. |
| | year, contributions is checked, enter h purpose. Don't con | described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., etc., on the parts unless the General Rule applies to this organization because it received nonexclusively e, etc., contributions totaling \$5,000 or more during the year |
| | | at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to |

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization
EISENHOWER EXCHANGE FELLOWSHIPS,
INCORPORATED

Employer identification number

23-1505095

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | tional space is needed. | |
|------------|--|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$152,869. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | | Person X Payroll Noncash X (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$300,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | Name, address, and ZIF + 4 | - \$ 700,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization
EISENHOWER EXCHANGE FELLOWSHIPS,
INCORPORATED

Employer identification number

23-1505095

| Part II | Noncash Property (see instructions). Use duplicate copies of R | Part II if additional space is needed. | |
|------------------------------|--|---|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | STOCK DONATION | | |
| $\frac{1}{}$ | | | |
| | | \$\$ | 12/16/19 |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | STOCK DONATION | | |
| | | | |
| | | \$\$ | 07/23/19 |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | | |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | | |
| | | \$ | |

Name of organization **Employer identification number** EISENHOWER EXCHANGE FELLOWSHIPS, INCORPORATED 23-1505095 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

EISENHOWER EXCHANGE FELLOWSHIPS, INCORPORATED

Employer identification number 23-1505095

| Pai | Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the | | | | | | | |
|-----|--|--|--|--|--|--|--|--|
| | organization answered "Yes" on Form 990, Part IV, lin | e 6. | | | | | | |
| | | (a) Donor advised funds | (b) Funds and other accounts | | | | | |
| 1 | Total number at end of year | | | | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | | | | |
| 3 | Aggregate value of grants from (during year) | | | | | | | |
| 4 | Aggregate value at end of year | | | | | | | |
| 5 | Did the organization inform all donors and donor advisors in | writing that the assets held in donor advise | ed funds | | | | | |
| | are the organization's property, subject to the organization's | _ | | | | | | |
| 6 | Did the organization inform all grantees, donors, and donor a | | | | | | | |
| | for charitable purposes and not for the benefit of the donor of | | | | | | | |
| | | | | | | | | |
| Pai | | | | | | | | |
| 1 | Purpose(s) of conservation easements held by the organizati | on (check all that apply). | | | | | | |
| | Preservation of land for public use (for example, recrea | tion or education) Preservation of a | a historically important land area | | | | | |
| | Protection of natural habitat | Preservation of a | a certified historic structure | | | | | |
| | Preservation of open space | | | | | | | |
| 2 | Complete lines 2a through 2d if the organization held a qualit | fied conservation contribution in the form o | of a conservation easement on the last | | | | | |
| | day of the tax year. | | Held at the End of the Tax Year | | | | | |
| а | Total number of conservation easements | | 2a | | | | | |
| b | | | | | | | | |
| С | Number of conservation easements on a certified historic str | ucture included in (a) | 2c | | | | | |
| d | Number of conservation easements included in (c) acquired | after 7/25/06, and not on a historic structu | re | | | | | |
| | listed in the National Register | | 2d | | | | | |
| 3 | Number of conservation easements modified, transferred, re- | | | | | | | |
| | year ▶ | | | | | | | |
| 4 | Number of states where property subject to conservation ear | sement is located > | | | | | | |
| 5 | Does the organization have a written policy regarding the per | riodic monitoring, inspection, handling of | | | | | | |
| | violations, and enforcement of the conservation easements i | t holds? | Yes No | | | | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | | | | | | | |
| | | | | | | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | lling of violations, and enforcing conservat | ion easements during the year | | | | | |
| | ▶ \$ | | | | | | | |
| 8 | Does each conservation easement reported on line 2(d) above | | | | | | | |
| | and section 170(h)(4)(B)(ii)? | | Yes No | | | | | |
| 9 | In Part XIII, describe how the organization reports conservation | on easements in its revenue and expense | statement and | | | | | |
| | balance sheet, and include, if applicable, the text of the footr | note to the organization's financial stateme | ents that describes the | | | | | |
| _ | organization's accounting for conservation easements. | | | | | | | |
| Pai | t III Organizations Maintaining Collections o | | ner Similar Assets. | | | | | |
| | Complete if the organization answered "Yes" on Form | | | | | | | |
| 1a | If the organization elected, as permitted under FASB ASC 95 | | | | | | | |
| | of art, historical treasures, or other similar assets held for put | · | • | | | | | |
| | service, provide in Part XIII the text of the footnote to its final | | | | | | | |
| b | If the organization elected, as permitted under FASB ASC 95 | | | | | | | |
| | art, historical treasures, or other similar assets held for public | exhibition, education, or research in furth | erance of public service, | | | | | |
| | provide the following amounts relating to these items: | | | | | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | | | | | | |
| | (ii) Assets included in Form 990, Part X | | | | | | | |
| 2 | If the organization received or held works of art, historical tre | | gain, provide | | | | | |
| | the following amounts required to be reported under FASB A | _ | | | | | | |
| а | Revenue included on Form 990, Part VIII, line 1 | | · | | | | | |
| h | Assets included in Form 990, Part X | | ▶ \$ | | | | | |

932051 10-02-19

Schedule D (Form 990) 2019

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| Pai | rt III Organizations Maintaining C | ollections of Ar | t, Historical Tr | easures, or | Other | Similar As | ssets | (continue | ed) |
|------|---|------------------------|-------------------------|------------------|-------------|----------------|------------|--------------|-----------|
| 3 | Using the organization's acquisition, accessi | on, and other record | s, check any of the | following that r | nake sigr | nificant use o | f its | | |
| | collection items (check all that apply): | | | | | | | | |
| а | Public exhibition | d | Loan or exc | hange program | ı | | | | |
| b | Scholarly research | е | Other | | | | | | |
| С | Preservation for future generations | | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and explain | n how they further t | he organization | 's exemp | t purpose in | Part X | III. | |
| 5 | During the year, did the organization solicit o | r receive donations o | of art, historical trea | sures, or other | similar as | sets | | | |
| | to be sold to raise funds rather than to be ma | aintained as part of t | he organization's co | ollection? | | | <u> </u> | Yes | No No |
| Pai | t IV Escrow and Custodial Arran | | ete if the organizatio | n answered "Yo | es" on Fo | orm 990, Parl | t IV, line | e 9, or | |
| 12 | reported an amount on Form 990, Par Is the organization an agent, trustee, custodi | | lian, for contribution | e or other asse | te not inc | sludod | | | |
| Ia | | | • | | | | | Yes | ☐ No |
| h | on Form 990, Part X? | and complete the fol | llowing table: | | | | | 163 | NO |
| b | ii res, explain the arrangement in Fart Alli | and complete the for | llowing table. | | | | Δ | mount | |
| _ | Beginning balance | | | | | 1c | | mount | |
| | Additions during the year | | | | | 1d | | | |
| | Distributions during the year | | | | | 1e | | | |
| f | | | | | | 1f | | | |
| | Did the organization include an amount on Fe | | | | | | | Yes | □ No |
| | If "Yes," explain the arrangement in Part XIII. | | | | - | • | | | |
| | t V Endowment Funds. Complete i | | | | | | | | |
| | · | (a) Current year | (b) Prior year | (c) Two years t | | Three years b | ack (| e) Four ve | ears back |
| 1a | Beginning of year balance | 34,397,891. | 37,987,411. | · · · · | | 32,216,4 | | | 95,746. |
| | Contributions | 982,506. | 1,259,220. | | | 680,0 | _ | | 70,000. |
| | Net investment earnings, gains, and losses | 6,522,609. | -2,966,208. | | | 1,787,1 | 50. | | 79,062. |
| | Grants or scholarships | | , , | | | | | | |
| | Other expenditures for facilities | | | | | | | | |
| | and programs | 1,938,350. | 1,882,532. | 1,883, | 438. | 1,899,8 | 38. | 2,3 | 70,242. |
| f | Administrative expenses | | | | | | | - | |
| | End of year balance | 39,964,656. | 34,397,891. | 37,987, | 411. | 32,783,7 | 54. | 32,2 | 16,442. |
| 2 | Provide the estimated percentage of the curr | | | | | | | - | - |
| а | Board designated or quasi-endowment | 89.00 | % | | | | | | |
| | Permanent endowment ► 11.00 | % | _ | | | | | | |
| | | % | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c sho | uld equal 100%. | | | | | | | |
| За | Are there endowment funds not in the posse | ssion of the organiza | ation that are held a | nd administere | d for the | organization | | | |
| | by: | | | | | | | Y | es No |
| | (i) Unrelated organizations | | | | | | | 3a(i) | X |
| | (ii) Related organizations | | | | | | | 3a(ii) | X |
| b | If "Yes" on line 3a(ii), are the related organiza | tions listed as requir | ed on Schedule R? | | | | | 3b | |
| 4 | Describe in Part XIII the intended uses of the | organization's endo | wment funds. | | | | - | | |
| Pai | t VI Land, Buildings, and Equipm | ent. | | | | | | | |
| | Complete if the organization answere | d "Yes" on Form 990 |), Part IV, line 11a. S | See Form 990, F | Part X, lin | e 10. | | | |
| | Description of property | (a) Cost or of | ther (b) Cost | or other | (c) Accu | ımulated | (d | l) Book v | alue |
| | | basis (investn | , | , , | depre | ciation | | | |
| 1a | Land | | | 3,608. | | | | 723 | ,608. |
| | Buildings | | $2,\overline{41}$ | 1,935. | 88 | 0,302. | 1 | ,531 | ,633. |
| | Leasehold improvements | | | | | | | | |
| d | Equipment | | 72 | 5,212. | 49 | 4,878. | | 230 | ,334. |
| | Other | | | | | | | 16- | |
| Tota | I. Add lines 1a through 1e. (Column (d) must e | qual Form 990, Part | X, column (B), line 1 | 0c.) | | | 2 | ,4 85 | ,575. |

Schedule D (Form 990) 2019

| T11C0DD0D1FF | EXCHANGE FELL | | 23-1505095 _{Page} |
|--|--------------------------|-------------------------------------|---|
| Part VII Investments - Other Securities. | שו | • | ZJ IJUJUJJ Page |
| Complete if the organization answered "Yes" | on Form 900 Part IV line | 11h See Form 990 Part Y line 12 | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or | end-of-vear market value |
| (4) E' ' ' ' ' ' ' | (b) Book value | (e) Method of Valdation. Cook of | cha or your market value |
| (1) Financial derivatives (2) Closely held equity interests | | | |
| (3) Other | | | |
| (A) LIMITED PARTNERSHIPS | 17,387,249. | End-of-Year Marke | et Value |
| (B) | 17/307/2130 | | oc varac |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | 17,387,249. | | |
| Part VIII Investments - Program Related. | 17730772130 | | |
| Complete if the organization answered "Yes" | on Form 900 Part IV line | 11c Soc Form 990 Bart V line 13 | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or | end-of-vear market value |
| (1) | (a) Dook value | (c) meaned or raiseasem ever en | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX Other Assets. | | | |
| Complete if the organization answered "Yes" | on Form 990 Part IV line | 11d See Form 990 Part X line 15 | |
| | Description | Tru. Gee Form 550, Fart X, line 15. | (b) Book value |
| (1) BENEFICIAL INTEREST IN FE | | | 7,925,339 |
| (2) | | | 7,723,733 |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) lin | e 15) | | 7,925,339 |
| Part X Other Liabilities. | C 70./ | | . , , , , , , , , , , , , , , , , , , , |
| Complete if the organization answered "Yes" | on Form 990 Part IV line | 11e or 11f See Form 990 Part X line | e 25 |
| 1. (a) Description of liability | 5 555, 1 4, 117, 1110 | | (b) Book value |
| (1) Federal income taxes | | | <u> </u> |
| (2) | | | |
| (3) | | | |
| (4) | | | |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

Schedule D (Form 990) 2019

(5) (6) (7) (8)

Schedule D (Form 990) 2019 INCORPORATED 2 3 - . | Part XI | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

| га | neconciliation of nevertue per Addited Financial States | | • | | |
|-----------------|--|---------------|-------------------------|----------|-------------------------|
| _ | Complete if the organization answered "Yes" on Form 990, Part IV, line 12 | | | 1 | 12,926,601. |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 12,920,001. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | 2a | 5,061,624. | | |
| a | 5 , , | | 3,001,024. | | |
| b | | | | | |
| С. | | | -25,189. | | |
| d | , | | | | 5,036,435. |
| e | • | | | 2e | 7,890,166. |
| 3 | Subtract line 2e from line 1 | | | 3 | 7,090,100. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | الما | | | |
| a | , , , , | | | | |
| b | | | | 4- | 0. |
| _ | Add lines 4a and 4b | | | 4c | 7,890,166. |
| 5 D a | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rt XII Reconciliation of Expenses per Audited Financial State | mente W | ith Evnences per | 5 Pot | |
| Га | | | itti Expenses per | nell | ai i i . |
| _ | Complete if the organization answered "Yes" on Form 990, Part IV, line 12 | | | _ | 6,086,271. |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 0,000,271. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | ا ء ا | | | |
| a | | | | | |
| b | | | | | |
| C | | | | | |
| d | , | | | 0- | 0. |
| e | • | | | 2e | 6,086,271. |
| 3 | Subtract line 2e from line 1 | | | 3 | 0,000,271. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | 4a | 132,004. | | |
| a | , , , , | | 132,004. | | |
| b | | | | 4- | 132,004. |
| | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | | 4c | 6,218,275. |
| | rt XIII Supplemental Information. | | | 5 | 0,210,275 |
| | ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa | art IV lines | 1h and 2h: Part V. line | 1. Dart | Y line 2: Part VI |
| | 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any a | | | 4, Fait | . A, III 16 2, Fait AI, |
| 111163 | 20 and 45, and Part An, lines 20 and 45. Also complete this part to provide any a | uullionai iin | orriation. | | |
| | | | | | |
| Pa [·] | rt V, line 4: | | | | |
| | 10 4, 11110 11 | | | | |
| יאד | TENDED USE OF ENDOWMENT FUNDS | | | | |
| | | | | | |
| ΤО | SUPPORT EF'S PROGRAMS AND OPERATIONS. | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| Pa: | rt X, Line 2: | | | | |
| | | | | | |
| UN | CERTAIN TAX POSITIONS UNDER ASC 740 | | | | |
| | | | | | |
| GA | AP REQUIRES ENTITIES TO EVALUATE, MEASURE | RECO | GNIZE AND D | TSC | LOSE ANY |
| <u> </u> | in the country interest to interest the interest that it is not the interest that it i | , 11200 | /OI(122 1242 2 | -50 | 1001 1111 |
| IIN | CERTAIN INCOME TAX POSITIONS TAKEN ON THE | TR TAX | RETURNS. G | ΑΑΡ | PRESCRIBES |
| 011 | CONTINUE INCOME IIM LODITIONS IIMON ON THE | 111 1112 | KEIOMO. O | **** | TREBURIDED |
| Δ 1 | MINIMUM THRESHOLD THAT A TAX POSITION IS | RECUITE | таям от дя | TN | ORDER TO BE |
| | | X0 TI | TO TO MULT | T 1.4 | OUDDIN TO DE |
| RF: | COGNIZED IN THE FINANCIAL STATEMENTS. EF | BELTEV | ES THAT TT | НАП | NO |
| | | v | | | _, _ |
| | | | | | |
| UNU | CERTAIN TAX POSITIONS AS DEFINED IN GAAP. | | | | |

| Scriedie Violitia and John State Control of the Con | 23 1303033 Fage 5 |
|--|-------------------|
| Part XIII Supplemental Information (continued) | |
| Part XI, Line 2d - Other Adjustments: | |
| CHANGE IN VALUE OF BENEFICIAL INTEREST IN FEDERAL TRUST | 106,815. |
| INVESTMENT MANAGEMENT FEES | -132,004. |
| Total to Schedule D, Part XI, Line 2d | -25,189. |
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Schedule D (Form 990) 2019

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

EISENHOWER EXCHANGE FELLOWSHIPS,

Employer identification number

| INCORPORATED | | | | 23-15050 | 95 |
|----------------------------------|--------------------|-------------------------|---|------------------------------------|-------------------------|
| Part I General Info | rmation on A | ctivities Ou | tside the United States. Comple | ete if the organization answered ' | Yes" on |
| Form 990, Part IV | /, line 14b. | | | | |
| 1 For grantmakers. Does | the organization | maintain recor | ds to substantiate the amount of its gr | | . — |
| the grantees' eligibility for | or the grants or a | assistance, and | the selection criteria used to award the | e grants or assistance? X | Yes No |
| 2 For grantmakers. Desc | ribe in Part V the | organization's | procedures for monitoring the use of it | s grants and other assistance ou | tside the |
| United States. | | | | | |
| 3 Activities per Region. (T | he following Part | I, line 3 table ca | an be duplicated if additional space is i | needed.) | |
| (a) Region | (b) Number of | | (d) Activities conducted in the region | (e) If activity listed in (d) | (f) Total |
| | offices | employees, agents, and | (by type) (such as, fundraising, pro- | is a program service, | expenditures for and |
| | in the region | independent contractors | gram services, investments, grants to | | investments |
| | | in the region | recipients located in the region) | of service(s) in the region | in the region |
| Central America and | | | | | |
| the Caribbean - | | | | | |
| Antigua & Barbuda, | | | | | |
| Aruba, Bahamas, | 0 | 0 | INVESTMENTS | | 5,810,000. |
| East Asia and the | | | | | |
| Pacific - Australia, | | | | | |
| Brunei, Burma, | | | FUNDRAISING (REVENUE) AND | FELLOWSHIPS & GLOBAL | |
| Cambodia, | 0 | 0 | PROGRAM SERVICES (EXPENSE) | NETWORK EVENTS | 215,000. |
| Europe (Including | | | | | |
| Iceland & Greenland) | | | | | |
| - Albania, Andorra, | | | FUNDRAISING (REVENUE) AND | FELLOWSHIPS & GLOBAL | |
| Austria, Belgium | 0 | 0 | PROGRAM SERVICES (EXPENSE) | NETWORK EVENTS | 516,000. |
| Middle East and | | | | | |
| North Africa - | | | | | |
| Algeria, Bahrain, | | | FUNDRAISING (REVENUE) AND | FELLOWSHIPS & GLOBAL | |
| Djibouti, Egypt, | 0 | 0 | PROGRAM SERVICES (EXPENSE) | NETWORK EVENTS | 102,000. |
| North America - | | | | | |
| Canada and Mexico, | | | | | |
| but not the United | | | FUNDRAISING (REVENUE) AND | FELLOWSHIPS & GLOBAL | |
| States | 0 | 0 | PROGRAM SERVICES (EXPENSE) | NETWORK EVENTS | 51,000. |
| South America - | | | | | |
| Argentina, Bolivia, | | | | | |
| Brazil, Chile, | | | FUNDRAISING (REVENUE) AND | FELLOWSHIPS & GLOBAL | |
| Columbia, Ecuador, | 0 | 0 | PROGRAM SERVICES (EXPENSE) | NETWORK EVENTS | 618,000. |
| South Asia - | | | | | |
| Afghanistan, | | | | | |
| Bangladesh, Bhutan, | | | | FELLOWSHIPS & GLOBAL | |
| India, Maldives, | 0 | 0 | PROGRAM SERVICES (EXPENSE) | NETWORK EVENTS | 72,000. |
| Sub-Saharan Africa - | | | | | |
| Angola, Benin, | | | | | |
| Botswana, Burkina | | | | FELLOWSHIPS & GLOBAL | |
| Faso, | 0 | | PROGRAM SERVICES (EXPENSE) | NETWORK EVENTS | 203,000. |
| 3 a Subtotal | 0 | 0 | | | 7,587,000. |
| b Total from continuation | | _ | | | |
| sheets to Part I | 0 | 0 | | | 26,000. |
| c Totals (add lines 3a | _ | _ | | | |
| and 3b) | 0 | 0 | | | 7,613,000. |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2019

Schedule F (Form 990)

INCORPORATED

23-1505095 Page 1 Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3) Part I (a) Region (b) Number of (c) Number of (e) If activity listed in (d) (f) Total (d) Activities conducted in region offices employees or (by type) (i.e., fundraising, is a program service, expenditures in the region agents in describe specific type for region program services, grants to recipients located in the region) of service(s) in region region Central America and the Caribbean Antigua & Barbuda, FELLOWSHIPS & GLOBAL NETWORK EVENTS Aruba, Bahamas, PROGRAM SERVICES (EXPENSE) 26,000.

Totals

26,000.

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV appraisal, other) |
|---|------------|--|--------------------------|---------------------------------|--|---------------------------------------|--|
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| | | | | | | | |
| | | (b) IRS code section and EIN (if applicable) (c) Region | I ICI REGION I | I ICI REGION I | I ICI REGION I I I I | (c) Region (c) Region | (c) Region (d) Harbose of (f) Almount (f) Mariner of noncash |

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|-------------------|--------------------------|--------------------------|---------------------------------|----------------------------------|---------------------------------------|--|
| | Central America | | | | | | |
| | and the Caribbean | | | | | | |
| | - Antigua & | | | | | | |
| ELLOWSHIPS | Barbuda, Aruba, | 1 | 23,861. | WIRE | 0. | | FMV |
| | East Asia and the | | | | | | |
| | Pacific - | | | | | | |
| | Australia, | | | | | | |
| ELLOWSHIPS | Brunei, Burma, | 16 | 154,502. | WIRE | 0. | | FMV |
| | Europe (Including | | | | | | |
| | Iceland & | | | | | | |
| | Greenland) - | | | | | | |
| FELLOWSHIPS | Albania, Andorra, | 25 | 474,771. | WIRE | 0. | | FMV |
| | North America - | | | | | | |
| | Canada and | | | | | | |
| | Mexico, but not | | | | | | |
| FELLOWSHIPS | the United States | 2 | 47,722. | WIRE | 0. | | FMV |
| | South America - | | | | | | |
| | Argentina, | | | | | | |
| | Bolivia, Brazil, | | | | | | |
| FELLOWSHIPS | Chile, Columbia, | 32 | 580,221. | WIRE | 0. | | FMV |
| | South Asia - | | | | | | |
| | Afghanistan, | | | | | | |
| | Bangladesh, | | | | | | |
| FELLOWSHIPS | Bhutan, India, | 2 | 51,501. | WIRE | 0. | | FMV |
| | Sub-Saharan | | , | | | | |
| | Africa - Angola, | | | | | | |
| | Benin, Botswana, | | | | | | |
| FELLOWSHIPS | Burkina Faso, | 4 | 103,001. | WIRE | 0. | | FMV |
| | Middle East and | | , | | | | |
| | North Africa - | | | | | | |
| | Algeria, Bahrain, | | | | | | |
| FELLOWSHIPS | Djibouti, Egypt, | 2 | 51,500. | WIRE | 0. | | FMV |
| | , , | | , , | | 1 | | |
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| Part IV | Foreign | Forms |
|---------|---------|-------|

| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | Yes | X No |
|---|---|-------|------|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) | Yes | X No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | X Yes | ☐ No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | X Yes | ☐ No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990) | Yes | X No |

Schedule F (Form 990) 2019

Schedule F (Form 990) 2019

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

| Name of the organization EISENHO INCORPO | WER EXCHANGE FELLO | WSH | IPS | , | | Employer ide | ntification number 095 |
|---|--|---|---|--|---|---|---------------------------|
| | Complete if the organization answer | ered "Y | es" o | n Form 990, Part IV, | line 1 | | |
| 1 Indicate whether the organization rais a X Mail solicitations b X Internet and email solicitations c X Phone solicitations d X In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the 10 highest paid indirecompensated at least \$5,000 by the | sed funds through any of the following and solicitates and solicitates and solicitates are solicitated and solicitated and solicitated and solicitated are solicitated and solicitated and solicitated are solicitated and solicitated and solicitated are solicitated and solicitated and solicitated and solicitated are solicitated and solicitated are solicitated and solicitated are solicitated and solicitated are solicitated and solicitated and solicitated are sol | tion of tion of fundra (includerofess | non-g gover lising ding o ional f | overnment grants nment grants events fficers, directors, tru fundraising services? | stees | X Yes | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | fundraiser have custody or control of from activity | | to (d | Amount paid or retained by) fundraiser ted in col. (i) | (vi) Amount paid to (or retained by) organization | |
| Schultz & Williams - 1617 | Capital and Annual | Yes | No | | | | |
| FK Boulevard Suite 1700, | Campaign Counsel | | Х | 0. | | 86,923. | -86,923. |
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| - Fotal | | | | | | 86,923. | -86,923. |
| 3 List all states in which the organization or licensing. | on is registered or licensed to solicit | contrib | utions | s or has been notified | d it is | exempt from re | egistration |
| PA,NJ,MA,CA,NC,NY | | | | | | | |
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932081 09-11-19

Schedule G (Form 990 or 990-EZ) 2019

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

See Part IV for continuations

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000

| | | of fundraising event contributions and gro | oss income on Form 990 | 0-EZ, lines 1 and 6b. List | events with gross receip | ots greater than \$5,000. |
|-----------------|-------|--|-------------------------|-----------------------------|--------------------------|---|
| | | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events (add col. (a) through |
| e | | | (event type) | (event type) | (total number) | col. (c)) |
| Revenue | ١. | | | | | |
| Re | 1 | Gross receipts | | | | |
| | 2 | Less: Contributions | | | | |
| | | | | | | |
| | 3 | Gross income (line 1 minus line 2) | | | | |
| | 4 | Cash prizes | | | | |
| | 5 | Noncash prizes | | | | |
| ses | | | | | | |
| pen | 6 | Rent/facility costs | | | | |
| Direct Expenses | 7 | Food and beverages | | | | |
| _ | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | | | | |
| | | Direct expense summary. Add lines 4 through | | | | |
| Pa | ırt I | Net income summary. Subtract line 10 from li Gaming. Complete if the organization a | | | | |
| | | \$15,000 on Form 990-EZ, line 6a. | answered res on rom | 11990,1 art IV, line 19, 01 | reported more triair | |
| | | , | (a) Bingo | (b) Pull tabs/instant | (c) Other gaming | (d) Total gaming (add |
| Revenue | | | (a) Billigo | bingo/progressive bingo | (c) Other garning | col. (a) through col. (c)) |
| Rev | | | | | | |
| | 1 | Gross revenue | | | | |
| | , | Cash prizes | | | | |
| JSes | _ | Guerr prizee | | | | |
| Direct Expenses | 3 | Noncash prizes | | | | |
| Direc. | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| | | | Yes % | Yes % | Yes % | |
| | 6 | Volunteer labor | └── No | │ | └── No | |
| | 7 | Direct expense summary. Add lines 2 through | n 5 in column (d) | | > | |
| | 8 | Net gaming income summary. Subtract line 7 | from line 1, column (d) | | • | |
| | | | | | ······ | |
| | | ter the state(s) in which the organization condu | _ | | | |
| | | the organization licensed to conduct gaming a | | states? | | Yes No |
| b | If " | No," explain: | | | | |
| | | | | | | |
| | | ere any of the organization's gaming licenses re Yes," explain: | | | year? | Yes No |
| | | | | | | |
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932082 09-11-19

Schedule G (Form 990 or 990-EZ) 2019

EISENHOWER EXCHANGE FELLOWSHIPS,

| Schedule G (Form 990 or 990-EZ) 2019 INCORPORATED 2.3 | 3-1505095 Page 3 |
|---|--------------------------------|
| 11 Does the organization conduct gaming activities with nonmembers? | |
| 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed | |
| to administer charitable gaming? | Yes No |
| 13 Indicate the percentage of gaming activity conducted in: | 1 1 |
| a The organization's facility | |
| b An outside facility | |
| 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records: | |
| Name ▶ | |
| Address | |
| 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | Yes No |
| b If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount | t |
| of gaming revenue retained by the third party >\$ | |
| c If "Yes," enter name and address of the third party: | |
| Name | |
| Address | _ |
| 16 Gaming manager information: | |
| Name | |
| Gaming manager compensation ▶ \$ | |
| Description of continue provided | |
| Description of services provided | |
| | |
| | |
| Director/officer Employee Independent contractor | |
| 17 Mandatory distributions: | |
| a Is the organization required under state law to make charitable distributions from the gaming proceeds to | |
| retain the state gaming license? | Yes No |
| b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in t | |
| organization's own exempt activities during the tax year ▶ \$ | |
| Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and | nd Part III, lines 9, 9b, 10b, |
| 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | |
| Schedule G, Part I, Line 2b, List of Ten Highest Paid Fundrais | gerg. |
| Schedule G, Fait I, Dine ZD, Dist of Ten highest Faid Fundrals | <u>2612.</u> |
| | |
| (i) Name of Fundraiser: Schultz & Williams | |
| (i) Address of Fundraiser: | |
| (1) Induled of landidate. | |
| 1617 JFK Boulevard Suite 1700, Philadelphia, PA 19103 | |
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EISENHOWER EXCHANGE FELLOWSHIPS,

| Schedule G (Form 990 or 990-EZ) INCORPORATED | 23-1505095 Page 4 |
|--|-------------------|
| Schedule G (Form 990 or 990-EZ) INCORPORATED Part IV Supplemental Information (continued) | y |
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SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information. ETSENHOWER EXCHANGE FELLOWSHTPS.

OMB No. 1545-0047 **2019**

Open to Public Inspection

| Name of the organization EISENHOWER EXCHANGE FELLOWSHIPS, INCORPORATED | | | | | | | Employer identification number $23-1505095$ |
|--|--|---------------------------------|--------------------------|-----------------------------------|--|---------------------------------------|---|
| Part I General Information on Grants a | nd Assistance | | | | | | |
| Does the organization maintain records or criteria used to award the grants or assis Describe in Part IV the organization's pro | stance? | | | | | | |
| Part II Grants and Other Assistance to | = | | | | anization answered " | Yes" on Form 990, Par | t IV, line 21, for any |
| recipient that received more than a 1 (a) Name and address of organization or government | \$5,000. Part II car (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| | | | | | | | |
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| 2 Enter total number of section 501(c)(3) a | | | he line 1 table | | <u> </u> | | > |

| Schedule I (Form 990) (2019) INCORPORATED | | | | | 23-1505095 | Page 2 |
|---|----------------------------|--------------------------|---------------------------------------|---|----------------------------|------------|
| Part III Grants and Other Assistance to Domestic Individual Part III can be duplicated if additional space is needed. | ls. Complete if the | e organization answ | ered "Yes" on Form 9 | 990, Part IV, line 22. | | |
| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash | assistance |
| | | | | | | |
| FELLOWSHIPS | 27 | 427,116. | 0. | FMV | | |
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| Part IV Supplemental Information. Provide the information re | quired in Part I, lir | ne 2; Part III, column | n (b); and any other a | dditional information. | | |
| Part I, Line 2: | | | | | | |
| EF MONITORS THE USE OF FELLOWSHIP | FUNDS BY | REQUIRING | THE RECIP | PIENTS TO | | |
| SUBMIT A REPORT AT THE END OF THE | FELLOWSH | IP PERIOD | ON THEIR E | EXPERIENCE. | | |
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SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Part I Questions Regarding Compensation

EISENHOWER EXCHANGE FELLOWSHIPS, INCORPORATED

Employer identification number 23-1505095

| | · | | Yes | No |
|------------|--|----|-----|----|
| 1 a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | Х | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | X | |
| | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | X Compensation committee Written employment contract | | | |
| | Independent compensation consultant X Compensation survey or study | | | |
| | Form 990 of other organizations X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | Х |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | Х |
| | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | Х |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of: | | | |
| а | The organization? | 5a | | Х |
| b | Any related organization? | 5b | | Х |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the net earnings of: | | | |
| а | The organization? | 6a | | Х |
| b | Any related organization? | 6b | | X |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | Х |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | Х |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (F) Compensat | | |
|-------------------------|------|--------------------------|---|---|-----------------------------------|-------------------------|------------------------------------|--|--|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | berients | (B)(i)-(D) | in column (B) reported as deferred on prior Form 990 | |
| (1) GEORGE de LAMA | (i) | 307,076. | 60,000. | 0. | 12,260. | 29,773. | 409,109. | 0. | |
| PRESIDENT | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (2) ERIN HILLMAN | (i) | 222,979. | 25,000. | 0. | 11,789. | 34,324. | | 0. | |
| V.P. OPERATIONS | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (3) STEPHANIE GROPP | (i) | 144,099. | 10,000. | 0. | 7,313. | 29,410. | 190,822. | 0. | |
| CORP. SEC & DIR FIN/ADM | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (4) THOMAS FERGUSON | (i) | 134,219. | 0. | 0. | 6,273. | 17,790. | 158,282. | 0. | |
| SR. DIR. NETWORK | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |
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| | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |

| Part III Supplemental Information |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
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Schedule J (Form 990) 2019

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

EISENHOWER EXCHANGE FELLOWSHIPS, INCORPORATED

Employer identification number 23-1505095

| Pai | rt I Types of Property | | | | | | | | |
|------------|---|---------------------|----------------------------|------------------------|-------------|----------------------------|-------------|-------|----|
| | | (a) | (b) | (c) | ution | | (d) | | |
| | | Check if applicable | Number of contributions or | Noncash contrib | | Method of noncash conti | | _ | • |
| | | арріісаріе | | Form 990, Part VIII | | Horicasii conti | ibution a | mount | 3 |
| 1 | Art - Works of art | | | | | | | | |
| 2 | Art - Historical treasures | | | | | | | | |
| 3 | Art - Fractional interests | | | | | | | | |
| 4 | Books and publications | | | | | | | | |
| 5 | Clothing and household goods | | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | | |
| 7 | Boats and planes | | | | | | | | |
| 8 | Intellectual property | | | | | | | | |
| 9 | Securities - Publicly traded | X | 8 | 577, | 534. | FMV @ TRAI | ISFER | DA | ΤE |
| 10 | Securities - Closely held stock | | | | | | | | |
| 11 | Securities - Partnership, LLC, or | | | | | | | | |
| | trust interests | | | | | | | | |
| 12 | Securities - Miscellaneous | | | | | | | | |
| 13 | Qualified conservation contribution - | | | | | | | | |
| | Historic structures | | | | | | | | |
| 14 | Qualified conservation contribution - Other | | | | | | | | |
| 15 | Real estate - Residential | | | | | | | | |
| 16 | Real estate - Commercial | | | | | | | | |
| 17 | Real estate - Other | | | | | | | | |
| 18 | Collectibles | | | | | | | | |
| 19 | Food inventory | | | | | | | | |
| 20 | Drugs and medical supplies | | | | | | | | |
| 21 | Taxidermy | | | | | | | | |
| 22 | Historical artifacts | | | | | | | | |
| 23 | Scientific specimens | | | | | | | | |
| 24 | Archeological artifacts | | | | | | | | |
| 25 | Other () | | | | | | | | |
| 26 | Other () | | | | | | | | |
| 27 | Other () | | | | | | | | |
| 28 | Other () | | | L | | | | | |
| 29 | Number of Forms 8283 received by the organization appropriate of Forms 8283 | | , | | | | | 0 | |
| | for which the organization completed Form 828 | 33, Part IV, | Donee Acknowled | gement L | 29 | | | _ | Na |
| 200 | During the year did the examination receive by | , contributio | on any proporty ro | aartad in Dart L linas | 1 through | ab 20 that it | | Yes | No |
| SUA | During the year, did the organization receive by must hold for at least three years from the date | | | | | | | | |
| | • | | • | • | | | 30a | | Х |
| h | exempt purposes for the entire holding period? If "Yes," describe the arrangement in Part II. | | | | | | 30a | | |
| 31 | | oolicy that r | equires the review | of any nonstandard | contribu | itions? | 31 | | Х |
| | 31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 32 Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash | | | | | | | | |
| <u>uza</u> | | | · · | , , | | | 32a | | х |
| b | contributions? If "Yes," describe in Part II. | | | | | | <u>32</u> a | | |
| 33 | If the organization didn't report an amount in co | olumn (c) fo | r a type of propert | v for which column | (a) is che | cked. | | | |
| | describe in Part II. | 2.3.1.17 (0) 10 | , po oi propert | , .5 | (=) 10 0110 | JJu, | | | |
| | | | | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2019

EISENHOWER EXCHANGE FELLOWSHIPS,

| Schedule M | 1 (Form 990) 2019 | INCORPORATED | 23-1505095 | Page 2 |
|---------------|---|---|--|----------------|
| Part II | Supplementa is reporting in Par this part for any a | Il Information. Provide the information required by Part I, lines 30b, 32b, and art I, column (b), the number of contributions, the number of items received, or a coadditional information. | 33, and whether the organiza ombination of both. Also com | ation plete |
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| 932142 09-27- | -19 | | Schedule M (Form | 990) 2019 |

SCHEDULE O

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

EISENHOWER EXCHANGE FELLOWSHIPS, INCORPORATED

Employer identification number 23-1505095

Form 990, Part III, Line 4a, Program Service Accomplishments: IN MARCH 2019 THE FELLOWS ATTENDED A THREE-DAY ORIENTATION AND OPENING SEMINAR PROGRAM WITH EF STAFF AND 2019 USA FELLOWS IN PHILADELPHIA. THE SEMINAR PROVIDED AN OPPORTUNITY TO ENGAGE WITH AMONG OTHER THINGS, TRUSTEE DAVID EISENHOWER, WHO LED A FASCINATING DISCUSSION OF AMERICAN PRESIDENTIAL POLITICS. OVER THE NEXT FIVE WEEKS THE FELLOWS TRAVELED TO AN AVERAGE OF 10 U.S. CITIES EACH AND CONDUCTED OVER 1,070 PROFESSIONAL MEETINGS. FELLOWS MET WITH LEADERS IN THE PRIVATE, PUBLIC AND NGO SECTORS, AS WELL AS EXPERTS IN ACADEMIA AND THE MEDIA. THROUGHOUT THEIR TRAVELS THEY ALSO PARTICIPATED IN GROUP MEETINGS AND SPECIALIZED SEMINARS DESIGNED TO FOSTER DIALOGUE, ENCOURAGE CONTINUED LEARNING AND CREATE OPPORTUNITIES FOR THE EXCHANGE OF IDEAS AND COLLABORATION WITH OTHER EISENHOWER FELLOWS. A HIGHLIGHT OF THEIR CLOSING SEMINAR IN PHILADELPHIA IN MAY WAS AN OFF-THE-RECORD SEMINAR WITH EF CHAIRMAN AND FORMER SECRETARY OF DEFENSE ROBERT M. GATES. DURING THE ANNUAL MEETING AND AWARDS DINNER, SECRETARY GATES AWARDED THE 2019 DWIGHT D. EISENHOWER MEDAL FOR LEADERSHIP AND SERVICE POSTHUMOUSLY TO LATE U.S. SENATOR JOHN S. MCCAIN III IN RECOGNITION OF HIS DECADES OF LEADERSHIP IN THE UNITED STATES MILITARY AND THE SENATE. Form 990, Part III, Line 4b, Program Service Accomplishments:

IN JUNE 2019, EISENHOWER FELLOWSHIPS HOSTED A DYNAMIC REGIONAL

GATHERING IN KIGALI, RWANDA. THE CONFERENCE WAS THE FIRST ON THE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

932211 09-06-19

Ο]

EISENHOWER EXCHANGE FELLOWSHIPS, Employer identification number 23-1505095

CONTINENT OF AFRICA IN EF'S HISTORY, FOLLOWING UP ON EF'S FIRST AFRICA

PROGRAM WHICH BROUGHT 24 VISIONARY AFRICAN LEADERS TO THE U.S. IN 2016.

THE THREE-DAY SUMMIT BROUGHT TOGETHER LEADERS IN GOVERNMENT, BUSINESS

AND CIVIL SOCIETY TO DISCUSS THE FUTURE OF AFRICA'S GLOBAL INTEGRATION

AND PROVIDED A PLATFORM FOR EISENHOWER FELLOWS FROM ACROSS THE

CONTINENT AND OTHER REGIONS TO EXPLORE INNOVATIVE GLOBAL PARTNERSHIPS

WITHIN THE EF NETWORK. MORE THAN 350 PEOPLE REGISTERED FOR THE

CONFERENCE, INCLUDING 50 FELLOWS FROM 21 COUNTRIES AND THREE EF

TRUSTEES. ONE OF THE HIGHLIGHTS OF THE CONFERNCE WAS THE OPENING

CEREMONY WHICH FEATURED A CONVERSATION BETWEEN EF PRESIDENT GEORGE de

LAMA AND H.E. PAUL KAGAME, PRESIDENT OF THE REPUBLIC OF RWANDA.

Form 990, Part III, Line 4c, Program Service Accomplishments:

THE FELLOWS GATHERED IN PHILADELPHIA FOR AN OPENING SEMINAR IN OCTOBER

BEFORE FANNING OUT ACROSS THE COUNTRY TO VISIT A TOTAL OF 53 CITIES IN

29 STATES AND PARTICIPATE IN OVER 1,100 CUSTOMIZED MEETINGS WITH

EXPERTS IN THEIR FIELDS. THE FELLOWS RETURNED TO PHILADELPHIA FOR THEIR

CLOSING SEMINAR IN NOVEMBER BEFORE RETURNING TO THEIR HOME COUNTRIES TO

CARRY OUT THEIR CONCRETE, HIGH IMPACT EISENHOWER FELLOWSHIP PROJECTS.

Form 990, Part III, Line 4d, Other Program Services:

OTHER PROGRAMS: IN ADDITION TO ITS INTERNATIONAL PROGRAMS, EF ALSO

OPERATES A USA PROGRAM, WHICH SENDS BETWEEN 10-12 U.S. CITIZENS ABROAD

EVERY YEAR. FELLOWS TRAVEL INDIVIDUALLY TO 1-2 DESTINATION COUNTRIES

AROUND THE WORLD FOR A TOTAL OF 4-5 WEEKS OF PROFESSIONAL MEETINGS AND

RELEVANT SITE VISITS. PRIOR TO TRAVELING, ALL OF THE USA FELLOWS ATTEND

AN ORIENTATION AND OPENING SEMINAR IN PHILADELPHIA IN THE EARLY SPRING.

932212 09-06-19

Name of the organization EISENHOWER EXCHANGE FELLOWSHIPS,

Employer identification number

INCORPORATED 23-1505095 IN ADDITION TO PROVIDING THEM WITH AN OPPORTUNITY TO HONE THEIR FELLOWSHIP PROJECTS AND LEARN MORE ABOUT THEIR DESTINATION COUNTRIES, THE OPENING SEMINAR PROVIDES USA FELLOWS WITH AN OPPORTUNITY TO BOND AS A GROUP AS WELL AS WITH EF'S GLOBAL FELLOWS. THROUGHOUT 2019, 12 USA FELLOWS TRAVELED TO 19 COUNTRIES AND PARTICIPATED IN APPROXIMATELY 850 MEETINGS. THE MAJORITY OF THE 2019 COHORT HAILED FROM ONE OF EISENHOWER FELLOWSHIPS' USA HUBS IN NEW ENGLAND, CHICAGO, NORTH CAROLINA, PHILADELPHIA, ST. LOUIS AND LOS ANGELES, SAN FRANCISCO. IN ADDITION, TWO NATIONAL FELLOWS REPRESENTED HOUSTON AND DALLAS. THE NINETEEN COUNTRIES VISITED WERE: ARGENTINA, AUSTRALIA, COLOMBIA, EGYPT, FRANCE, GERMANY, IRELAND, ISRAEL, JAPAN, KENYA, NETHERLANDS, NEW ZEALAND, PARAGUAY, RWANDA, SOUTH AFRICA, SOUTH KOREA, SWEDEN, THAILAND AND VIETNAM. IN THESE COUNTRIES FELLOWS WERE HOSTED A TOTAL OF 22 TIMES BY LOCAL EISENHOWER FELLOWS. FOR THEIR FELLOWSHIP PROJECTS, FELLOWS EXPLORED: COMMUNITY DEVELOPMENT, GENDER EQUITY AND INCLUSION, ENTREPRENEURSHIP, MILITARY TRANSITION PROGRAMS, DEVELOPING FUTURE GENERATIONS OF STEM PROFESSIONALS, DISRUPTIVE TECHNOLOGIES, CORPORATE UNIVERSITY MODELS TO TRAIN STUDENTS FOR IT CAREERS, AFFORDABLE HOUSING ON A LARGE SCALE, PHYSICAL EXERCISE IN PROMOTING MENTAL AND GENERAL HEALTH AND HOW TO MAINTAIN LOW INCARCERATION AND RECIDIVISM RATES. THE 2019 USA AGRICULTURE FELLOW, AN ACTIVE URBAN FARMER FROM BOSTON WHO MANAGES THE LARGEST ROOFTOP FARM IN NEW ENGLAND, AMONG OTHER LARGE SCALE URBAN AGRICULTURE PROJECTS, TRAVELED TO GERMANY, SWEDEN AND FRANCE ON FELLOWSHIP TO LEARN MORE ABOUT THEIR SUCCESSFUL AND SUSTAINABLE URBAN FARMING PRACTICES.

SINCE 2015, EISENHOWER FELLOWSHIPS HAS ALSO SENT USA FELLOWS TO CHINA UNDER A SPECIAL PARTNERSHIP WITH THE CHINA EDUCATION ASSOCIATION FOR 932212 09-06-19

Name of the organization EISENHOWER EXCHANGE FELLOWSHIPS, **Employer identification number** INCORPORATED 23-1505095 INTERNATIONAL EXCHANGE (CEAIE) CALLED THE ZHI-XING CHINA EISENHOWER FELLOWSHIP. IN 2019, EIGHT AMERICAN FELLOWS TRAVELED TO CHINA FOR A FOUR-WEEK PROFESSIONAL AND LEADERSHIP DEVELOPMENT PROGRAM. THE PROGRAM BEGAN IN BEIJING WITH ROBUST CULTURAL IMMERSION TRAINING AND EXPOSURE. THE FELLOWS THEN EMBARKED ON TAILORED MEETINGS IN FOUR TO SIX CHINESE CITIES, WHERE THEY INTERACTED WITH SOME 350 TOP LEADERS IN THEIR FIELDS, CONCLUDING IN SHANGHAI TO SHARE KEY TAKEWAYS. THE 2019 ZHI-XING FELLOWS FOCUSED THEIR PROJECTS ON FILM, SUSTAINABILITY, FINANCIAL INCLUSION, DIGITAL DIVIDES, PLANT-BASED FOOD PRODUCTION AND GENDER DIVERSITY IN THE WORKPLACE. Expenses \$ 913,040. including grants of \$ 427,116. Revenue \$ 0. IN MAY 2019, EF WELCOMED 14 HIGHLY ACCOMPLISHED MID-CAREER LEADERS FROM IRELAND AND NORTHERN IRELAND TO PARTICIPATE IN A SPECIAL 2019 ISLAND OF IRELAND PROGRAM. THE RECIPIENTS, SEVEN FROM NORTHERN IRELAND AND SEVEN FROM THE SOUTH, WORKED IN DIPLOMACY, LAW ENFORCEMENT, ECONOMICS, RELIGIOUS AFFAIRS, ENVIRONMENTAL CONSERVATION AND ACADEMIA. THEY INCLUDED THE MANAGER OF A CHARITY FOR SYRIAN REFUGEES, AN IRISH AMBASSADOR TO AFRICA, AN ADVISER TO NORTHERN IRELAND'S CIVIL SERVICE, A SPECIALIST IN PUBLIC ACCESS TO GOVERNMENT DATA, A CLIMATE CHANGE EXPERT AND THE ADMINISTRATOR OF AN INTERDENOMINATIONAL GROUP OF CHURCHES. THESE DYNAMIC LEADERS TRAVELED ACROSS THE UNITED STATES ON FELLOWSHIP, VISITING AN AVERAGE OF 11 U.S. CITIES EACH, AND ENGAGED IN TRANSFORMATIVE EXCHANGES OF KNOWLEDGE AND IDEAS WITH OVER 600 LEADING THINKERS IN THEIR FIELDS. THE PROGRAM MARKED THE 30TH ANNIVERSARY OF EF'S 1989 SINGLE-AREA PROGRAM FOR IRELAND AND NORTHERN IRELAND THAT FIRST BROUGHT TOGETHER FELLOWS FROM BOTH SIDES OF THE IRISH BORDER, FORGING RELATIONSHIPS OF TRUST THAT HELPED SUPPORT AN END TO THE 932212 09-06-19

Name of the organization EISENHOWER EXCHANGE FELLOWSHIPS, **Employer identification number** INCORPORATED 23-1505095 ISLAND'S BLOODY SECTARIAN CONFLICT. SEVERAL OF THE ORIGINAL 1989 FELLOWS SUBSEQUENTLY PLAYED IMPORTANT ROLES IN NEGOTIATING AND SAFEGUARDING THE GOOD FRIDAY PEACE ACCORDS OF 1998. THE 2019 ISLAND OF IRELAND PROGRAM WAS DESIGNED IN PART TO ADDRESS SOME OF THE UNCERTAINTIES SURROUNDING BREXIT, BRITAIN'S PROPOSED EXIT FROM THE EUROPEAN UNION, WHICH HAD MAJOR SOCIAL, POLITICAL, ECONOMIC AND BORDER-CONTROL IMPLICATIONS FOR IRELAND AND NORTHERN IRELAND. Expenses \$ 530,602. including grants of \$ 371,770. Revenue \$ 0. Form 990, Part VI, Section A, line 2: DAVID EISENHOWER, TRUSTEE, AND SUSAN EISENHOWER, TRUSTEE, HAVE A FAMILY RELATIONSHIP. VICTORIA HSU, TRUSTEE & F. RICHARD HSU, TRUSTEE, HAVE A FAMILY RELATIONSHIP. Form 990, Part VI, Section B, line 11b: GOVERNING BODY REVIEW OF FORM 990 THE EXECUTIVE COMMITTEE REVIEWS THE FORM 990 FOR APPROVAL. ONCE APPROVED, A COPY OF THE RETURN IS DISTRIBUTED TO EACH BOARD TRUSTEE FOR REVIEW PRIOR TO FILING. Form 990, Part VI, Section B, Line 12c: MONITORING AND ENFORCEMENT OF CONFLICT OF INTEREST POLICY EF'S CONFLICT OF INTEREST POLICY IS DISTRIBUTED TO ALL BOARD MEMBERS ANNUALLY FOR THEIR REVIEW. ALSO, STAFF RESPONSIBLE FOR CONTRACTING AND PROCUREMENT ARE PROVIDED WITH CURRENT BOARD LIST SO THAT THEY CAN REMAIN ALERT TO POTENTIAL REAL OR APPARENT CONFLICTS. CONCERNS ABOUT POSSIBLE

CONFLICTS ARE REPORTED TO THE PRESIDENT, WHO ALERTS THE APPROPRIATE BOARD

53

| | NCORPORATED | | Employer identification number 23-1505095 |
|-----------------|--------------------------------------|----------|---|
| MEMBERS. | | | |
| Form 990. Part | VI, Section B, Line 15: | | |
| | PERMINING COMPENSATION | | |
| | N COMMITTEE REVIEWS THE COMPENSATION | ON OF TH | E PRESIDENT AND |
| EXECUTIVE TEAM | DIRECT REPORTS, THE ORGANIZATION'S | OVERALL | STAFF |
| COMPENSATION AN | D BENEFITS STRATEGY AND POLICY AND | MAKES R | ECOMMENDATIONS TO |
| THE EXECUTIVE C | OMMITTEE. | | |
| | | | |
| Form 990, Part | VI, Section C, Line 19: | | |
| EF POSTS ITS FO | RM 990, AUDITED FINANCIAL STATEMENT | rs and a | NNUAL BUSINESS |
| PLAN ON ITS WEB | SITE. EF'S CHARTER, BYLAWS AND OTE | HER GOVE | RNING DOCUMENTS, |
| SUCH AS ITS CON | FLICT OF INTEREST AND WHISTLEBLOWER | R POLICI | ES, ARE AVAILABLE |
| TO THE PUBLIC U | PON REQUEST. | | |
| | | | |
| Form 990, Part | XI, line 9, Changes in Net Assets: | | |
| CHANGE IN VALUE | OF BENEFICIAL INTEREST IN FEDERAL | TRUST | 106,815. |
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Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

| filing of | this form, visit www.irs.gov/e-file-providers/e-file-for-chari | ities-and-r | non-profits. | | | |
|---|--|-------------|---|--------------------------------------|--------------------|-----------|
| Auton | natic 6-Month Extension of Time. Only subm | nit origin | al (no copies needed). | | | |
| All corp | orations required to file an income tax return other than Fore Form 7004 to request an extension of time to file incom | orm 990-T | (including 1120-C filers), partnership | os, REMIC | s, and trusts | |
| Type or print | EISENHOWER EXCHANGE FELLOWSHIPS, | | | Taxpayer identification number (TIN) | | |
| File by the | INCORPORATED | | | | 23-1505095 | |
| due date f filing your return. See | Number, street, and room or suite no. If a P.O. box, see instructions. 250 SOUTH 16TH STREET | | | | | |
| instruction | PHILADELPHIA, PA 19102 | | | | | |
| Enter the Return Code for the return that this application is for (file | | | | | | 0 1 |
| Application | | | Application | | | Return |
| Is For | | Code | Is For | | | Code |
| Form 990 or Form 990-EZ | | 01 | Form 990-T (corporation) | | | 07 |
| Form 990-BL Form 4720 (individual) | | 02 | Form 1041-A Form 4720 (other than individual) | | | 08 |
| Form 990-PF | | 03 | Form 5227 | | | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | | 05 | Form 6069 | | | 11 |
| Form 990-T (trust other than above) | | 06 | Form 8870 | | | 12 |
| DIRECTOR OF FINANCE AND ADMIN • The books are in the care of ▶ 250 S • 16TH STREET - PHILADELPHIA, PA 19102 Telephone No. ▶ 215-546-1738 Fax No. ▶ • If the organization does not have an office or place of business in the United States, check this box • If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box ▶ If it is for part of the group, check this box ▶ and attach a list with the names and TINs of all members the extension is for. | | | | | | |
| th | the organization named above. The extension is for the organization's return for: X calendar year 2019 or tax year beginning, and ending | | | | | |
| | 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. | | | | \$ | 0. |
| _ | | | | | ▼ | |
| | mated tax payments made. Include any prior year overpayment allowed as a credit. | | | 3b | \$ | 0. |
| | Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by | | | | | |
| using EFTPS (Electronic Federal Tax Payment System). Se | | | | 3с | \$ | 0. |
| | n: If you are going to make an electronic funds withdrawal | | | 453-EO ar | nd Form 8879-EO fo | r payment |

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)