

# 2021 ANNUAL REPORT

















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After having their program postponed three different times, the **2021 Global Fellows** were finally able to complete their fellowships. Beginning with a virtual component in May 2021, the Global Fellows completed the second half of their program virtually or in person in September and October. Two-thirds of this cohort of Fellows overcame considerable obstacles to travel to the U.S. for in-person meetings, culminating with a series of EF events in Philadelphia in October. Highlights included a personal tour of the Eisenhower Memorial with EF Trustee Susan Eisenhower, granddaughter of President Dwight Eisenhower, and in-depth visits hosted by leading innovation centers, including Philadelphia's Penn Innovation Center, the MIT Media Lab and the Cambridge Innovation Center outside Boston.



**Bam Aquino, Philippines**Former Senator, 2013-2019
Senate of the Philippines

Bam Aquino is a former senator and deputy minority leader for the Senate of the Philippines. He has chaired various Senate committees and has authored and sponsored several landmark laws. including the Philippine Competition Act, the Free Access to Internet in Public Spaces Act and the Universal Access to Quality Tertiary Education Act, which made college in all state universities free for hundreds of thousands of Filipino students. Aquino is also founder and president of MicroVentures, a social enterprise that seeks to eliminate poverty through its flagship Hapinoy business development program. He plans to organize the StartUp Sandbox, a showcase of emerging technological solutions suited to address persistent issues of marginalized populations in the Philippines.



**Piyadit Atsavasirisuk, Thailand**Chief Executive Officer
The Civil Engineering Co., Ltd.

Pivadit Atsavasirisuk is committed to achieving sustainable growth for the construction industry in Thailand and the wider region. He heads a thirdgeneration construction business. The Civil Engineering Co., Ltd., and is a board member in charge of special projects and foreign affairs for the Thai Contractor Association, the main institution coordinating collective action between the Thai public sector and private contractors. Atsavasirisuk plans to design and build a digital platform that would provide comprehensive online access to real-time information on construction projects. boosting transparency, auditability, safety standards and resource management efficiency.



Fawaz Farooqui, Saudi Arabia Managing Director Cruise Saudi

As the first managing director of Cruise Saudi, a new government entity, Fawaz Farooqui promotes Saudi Arabia as a cruise destination, fostering exploration of Saudi culture and heritage while aiming to protect natural resources. Before this appointment, Farooqui was a senior advisor to the Minister of Culture, working to promote Saudi culture within and outside the country, increase economic growth and create opportunities for global cultural exchange. On fellowship, Farooqui gained new insights to help guide the construction and expansion of ports and passenger terminals in Saudi cities and to develop cultural and gastronomic opportunities for visitors from around the world.



Heminda Jayaweera, Sri Lanka Chief Operating Officer Sri Lanka Institute of Nanotechnology

Heminda Jayaweera manages business development, technology, marketing and operations at the Sri Lankan Institute of Nanotechnology, with a focus on increasing Sri Lankan high- tech exports through research and development. He oversees the institute's transformation from an applied research facility to a product design engineering company. This is a three- year project that will require a shift towards innovationfocused research and product design, the forging of new entrepreneurial relationships with local and global hightech markets and the securement of government support for exporting hightech products. On fellowship, Jayaweera researched open innovation-based approaches to increasing exports and driving local business that he can apply in Sri Lanka.



Gamal Guemeih, Egypt Executive Director Frao Media Ventures

Gamal Guemeih helps media visionaries transform their ideas into impactful and exciting business opportunities that reshape culture and drive sustainable, long-term growth. As the executive director of Ergo Media Ventures, he seeks to give storytellers digital platforms that connect people across national borders by telling the millions of stories around us. Guemeih believes these stories can give a global voice to Egypt's culture and vision of the future. He is also the founder of T20, a think/action tank comprised of roughly 700 Egyptian professionals that works with the Egyptian government to shape the country's development strategies for 2030. Guemeih plans to establish a media production company in partnership with international donor organizations to promote critical social and economic causes.



Victor Fayad, Argentina
Minister of Finance
Government of the Province of Mendoza

As Finance Under-Secretary of the Provincial Government, Victor Fayad oversees the funding of public investment projects in the areas of human capital, technology and infrastructure education, health, safety, transportation and water management. He leads a team that generates financial tools aimed at increasing the production and global export of goods from the local private sector. In his role within the government of Mendoza, Fayad has seen first-hand how rushed, uninformed capital expenditure decisions—taken without comparing better alternatives or foreseeing their impact—can end up providing a minimum public utility. In countries marked by spurious public expenses that serve the benefits of decision-makers, where populism and corruption have postponed crucial investments that improve productivity and competitiveness, Fayad believes participatory democracy is more important than ever. Fayad plans to develop a public investment system that he hopes will transform the relationship between citizens and their government.



Wei Han, China Vice President TusHoldings

Wei Han serves as vice president of TusHoldings, a business park development owned by Tsinahua enterprise University. Han directs the company's academic relations with universities and institutes, its globalization strategy and implementation of its Yangtze River Delta Region integration strategy. In 2015, she led the creation of TusHoldings' first startup incubator in Shanghai, TusStar. In the first four years after its launch, TusStar Shanghai nurtured the startup of more than 200 new firms and is now one of the most famous innovation incubators in Shanghai. A representative of the National Women's Federation and executive member of the Council of the Shanghai Businesswomen Association, Han is committed to mentoring female executives through career-coaching. She plans to create a community that provides training, counseling and mentoring for regional female entrepreneurs and leaders to empower women and encourage them to start their own businesses. In the process she hopes to create a channel for dialogue between Chinese women entrepreneurs and their female counterparts around the world.



Nang Mo Kham, Myanmar Senior Health Specialist World Bank

Nang Mo Kham leads the World Bank's health and nutrition program in Myanmar as the first and only senior specialist on the national staff. Kham oversees lending and advisory services and analytics, including strengthening and financing health systems in Myanmar, as the country moves towards the goal of universal health coverage by 2030. A policy framework accepted by the World Health Assembly in 1998, "Health as a Bridge for Peace," promotes the integration of peace-building principles, strategies and practices into health relief and health sector development in conflict and post-conflict settings. On fellowship, Kham explored these principles and practices in-depth, and learned how to train health workers and agencies in conflict areas to apply these concepts. Her ultimate goal is to demonstrate their effectiveness in Myanmar by piloting a policy, training and health care delivery initiative of health workers from conflicting parties.



Enitan Kuko-Omonijo, Nigeria Senior Manager, Strategic Portfolio and Pricing Coca-Cola Hellenic Bottling Company

Enitan Kuko-Omonijo leads Coca-Cola Hellenic's commercial and financial strategy to advance competitiveness and achieve profitable growth. She drives pricing and portfolio policy planning to ensure the company provides a growing range of products and flavors with a wide choice of healthy options and sustainable packaging. In this role, she is committed to the principle of inclusive community impact across every aspect of the business. Previously, Kuku-Omonijo served as finance business partner at Unilever, where she was responsible for identifying key financial forecasts and trends. She also served as a mentor for undergraduate students through Unilever's social mobilization program, Heroes for Change. Kuku-Omonijo plans to build a microfinance framework that provides access to small-scale investing in vulnerable communities.



Jonathan Lavender, Israel
Global Chairman, KPMG Enterprise
and Head of Markets
KPMG Israel

Jonathan Lavender serves as global chairman for KPMG Enterprise, where he oversees the firm's Innovative Startups and Global Family Business networks. Focused on serving the needs of private companies, family businesses and entrepreneurs around the world, he acts as head of markets for KPMG Israel. Lavender is a member of the World Economic Forum's Global Future Council on Entrepreneurship and of the Israel Chamber of Commerce. He plans to create a pilot initiative that brings entrepreneurial skills to disadvantaged vouth of all religious backgrounds across Israel. He intends to recruit local business leaders to mentor the candidates, who will gain hands-on experience in the nation's growing technology innovation ecosystem.



Ayla Majid, Pakistan
Managing Director Financial
Advisory Services
Khalid Majid Rehman Chartered Accountants

Ayla Majid advises international and local business clients on mergers and acquisitions, public-private partnerships, infrastructure development and policy making. She was part of the team that drafted Pakistan's first Code of Governance for public-sector entities. In 2015, she was recognized as a Young Global Leader by the World Economic Forum. Pakistan, a country of 208 million people, has chronic problems with education, health care and access to clean water. Majid wants to create a Sustainable Impact Investment Fund to support ventures with the potential to alleviate poverty, improve education, promote gender diversity and reduce inequality.



Juan Lozada Polanco, Colombia Director Ewl Asuntos de Gobierno

When he was 15, Juan Lozada Polanco and his mother and brother were kidnapped by the Revolutionary Armed Forces of Colombia. He would spend three years in captivity before being released, only to see the group later kill his father, a former governor of the Department of Huila. Polanco has since dedicated his professional career to ensuring Colombia's future is based on forgiveness and reconciliation, making it a more just, equitable country with opportunities for growth and economic development. In his role as director at Ewl. Polanco develops strategies for cooperation between the private sector and the government aimed at achieving better market access, greater business opportunities and the design and execution of efficient public policies. He plans to create a monitoring tool for seven departments within Colombia to track economic development and enable officials to improve governance, transparency and citizen participation in areas historically affected by armed political conflict and other violence.



Paul Maria, France
Vice President, International
Government Affairs, Orano
Member, Council of Paris, Sixth District

Paul Maria was elected in 2020 to represent the Saint-Germain Prés district in the Council of Paris, spearheading the area's economic growth and business development. At Orano, he oversees the daily interaction between the nuclear fuel cycle company and the government of France, as well as other nations. Orano works closely with the U.S. Department of Energy on federal nuclear site cleanup and enrichment. Maria previously worked for the Ministry of Foreign Affairs, where he helped design the French Foreign Service Officer exam and was a speechwriter for Francois Fillon's 2017 presidential campaign. Prior to joining Orano, Maria spent three years in Beijing on a diplomatic posting. On fellowship, he explored public diplomacy in the U.S. and how American institutions adapt to different partners and cultures, with the goal of fostering enhanced engagement between France and the United States



Ntokozo Mbuli, South Africa Managing Director Sugar Bean Pictures

Ntokozo Mbuli is the managing director and executive producer at Sugar Bean Pictures, a 100% femaleowned production company that creates educational, nation-building television content. Sugar Bean produces scripted and non-scripted programs on African heritage, children's shows and environmental conservation. Mbuli works with the South African government and educational and conservation organizations to develop both long- and short-form programming—from television series to PSAs and campaigns—that address some of the most pressing social issues facing the country. Public health care in South Africa is at the forefront of these issues, with an infant mortality rate six times higher than other OECD countries and rural communities lacking access and availability of proper medical facilities. Mbuli plans to shed light on these growing crises by producing a medical television program that connects patients in rural, impoverished parts of South Africa with specialists and treatment. She believes this will educate audiences and spark necessary conversations about the need for an increase in public health initiatives.



**Yesenia Peláez Lobato, Peru** Founder and General Manager Social Target



**Ligwina Poerwo, Indonesia** CEO QM Financial



Shinto Nugroho, Indonesia Chief of Public Policy and Government Relations GoJek

Yesenia Peláez Lobato organization that provides transparent, up-to- date information about the environmental impacts of mining, a key industry in Peru. While mining is critical to the country's economy, especially in the mountainous region where Peláez Lobato makes her home, it competes with agriculture and the two industries are not always compatible. Social Target seeks to harmonize private sector needs and community development in a region where 40 percent of the population strugales with endemic corruption and poverty. She wants to create "Citizens for Tomorrow," a program of workshops, film forums and mentorship of high school students and young voters to promote critical thinking skills, civic engagement and democracy.

Ligwina Poerwo is on a mission to make financial education accessible to all. She is the founder of QM Financial, a financial education and training company, and Quamma Foundation, a non-profit financial literacy organization. In her role as CEO at QM Financial, Poerwo develops inclusive financial education tools for women, migrant workers and students. She believes that financial literacy does more than level the playing field; it brings together people from different backgrounds and promotes prosperity and harmony. She plans to launch a platform for women's empowerment that provides mentorship programs for entrepreneurs, businesses and artists

Shinto Nugroho helps lead innovative, multi-service company that created the world's first ride-hailing app for motorcycle-taxis. The app and its digital payment system vastly improved the earning capacity of the mostly poor and underprivileged moto drivers. GoJek was established in 2010 as a call center to connect consumers with courier-delivery services. In the years since, it has expanded to provide a variety of services in 207 of the country's largest cities, with more than 2.5 million partner drivers and the participation of 600,000 small-to-medium-sized businesses. On fellowship, she explored how to bring her company's services to Indonesia's second- and third- tier cities.



Samar Nassar, Jordan Secretary General Jordan Football Association



Christine Ng'ang'a, Kenya Managing Director Strategia Advisors



Giang Pham, Vietnam Founder and Chairperson Song Foundation

Samar Nassar serves as secretary general for the Jordan Football Association. She is a consultant for FIFA and a board member of the United Arab Football Association. Nassar works closely with national football associations across the Middle East and North Africa, assisting FIFA with its strategic plans and leading diverse projects aimed at empowering women in the region through football. Believing that sports can transform lives and create positive social change, she has focused the core of her mission on supporting women to grow into leadership roles. On fellowship, Nassar plans to launch the Arab Women Football Tournament, bringing together 22 Arab countries and leveraging football as a means to shift misconceptions and combat gender stereotypes. On fellowship she explored the role of Title IX of the Equal Education Amendment and met with women who have transcended gender boundaries to become champions of equality and social justice.

In her role as managing director at Strategia Advisors, a boutique financial advisory firm she founded in 2012, Christine Ng'ang'a is responsible for corporate project financing and consulting on strategy and economic development. Strategia Advisors works with small to medium-sized businesses across a broad range of industries in the greater East Africa region. She is also the treasurer of Carolina for Kibera, a safe space and health clinic for young girls, and is the founder of Kendi Art, an online platform that highlights and sells East African contemporary art. On fellowship, Ng'ang'a met with key figures in the U.S. art market, including curators, collectors, art advisors, schools, agents, galleries, fair organizers and art associations, to learn how to best build infrastructure for the arts in Kenya. Her ultimate goal is to establish an international art fair in her country to increase the visibility and value of Kenyan and East African artwork

Giang Pham created the Foundation (song means "living" in Vietnamese) to support local communities devastated by floods, storms, deforestation, climate change and other natural disasters. Using funds that Pham raised from individuals and corporations, the foundation has built more than 700 structurally safe houses, 50 hygienic toilets and 120 tanks for storing clean water. The organization planted 17,000 trees and developed two community parks. Pham says prospective homeowners are expected to contribute at least 50 percent of the construction costs because "if people do not pay, they do not respect or value the supports they receive." In 2019 Forbes Magazine included her on its list of the 50 most influential women in Vietnam. She wants to develop "Forest Symphony," a project to reclaim forest land in the country's Southwest and Central Highlands, control erosion and increase the connection between people and the natural environment.



Sohaib Saeed, Pakistan Board Member and Former President Azad Jammu and Kashmir Chamber of Commerce and Industry

Sohaib Saeed serves on the board of a prominent 30-person trade and lobbying organization in the state of Jammu and Kashmir that acts as a bridge between the government of Pakistan and the private sector. In his past role as president of the chamber, Saeed shaped and directed the organization's strategy and policies, working to foster entrepreneurship and business growth in his state and across Pakistan. He believes that providing financial independence and empowering women to become entrepreneurs are the surest ways to combat growing levels of unemployment in his country. He plans to develop and launch an incubator for women entrepreneurs and a training and mentorship program for women working in Information Technology, business management and finance.



Vikram Sampath, India Member, Central Advisory Board Ministry of Culture, India

Vikram Sampath, an adviser to India's Ministry of Culture, considers himself a cultural entrepreneur. In his former role as a senior fellow at the Nehru Memorial Museum and Library, he researched the life and work of one of India's most controversial and neglected political leaders and thinkers, Vinavak Damodar Savarkar, leading to a two-volume biography published by Penguin Random House. Sampath is also a founder of the Archive of Indian Music, a public charitable trust dedicated to preserving Indian music and vintage recordings. He hopes to create a firstof-its-kind ethnographic archive for the more than 300 indigenous tribal communities of northeastern India, preserving the traditions and music of this diverse cultural heritage and creating opportunities for national and international collaboration.



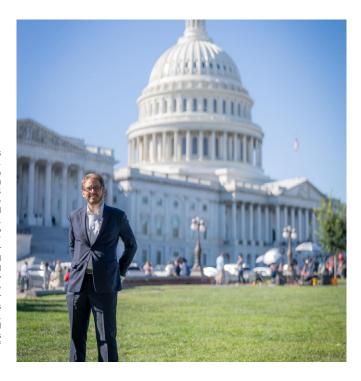
**Kyungsun Seo, South Korea** Chief Executive Officer Daemyung Construction

Kyungsun Seo became CEO Daemyung Construction after leading Daemyung Theme Park and Entertainment, a top hotel chain of more than 13 resorts in South Korea that welcomed some 10 million people in 2019. Seo is currently working to launch a first-of- its-kind safari park on Jeju Island that aims to protect nature by showing children and other visitors how society can coexist with animals in a sustainable environment. A drivethrough experience, the safari park will include 23 species of animals as well as accommodations and museums highlighting the importance of preserving nature and wildlife. Seo met with education and wildlife conservation experts to ensure the planned safari park provides the most informed experience possible, while protecting its animal inhabitants.



Catalin Tenită, Romania Member of Parliament Romanian Parliament

In December 2020, Catalin Tenită was elected to the Romanian Parliament, where he serves as the Vice-Chairperson of the Committee for Human Rights. Tenită previously served as president of Geeks 4 Democracy, a non-profit organization he co-founded to drive political change and sustainable development in Romania. Tenită sees his organization as a citizenship incubator, creating an "army of citizens" to mobilize Romanian society through their work to advance freedom, fairness and human dignity. Tenită plans to design and implement a sustainable, participatory democratic ecosystem, leveraging the expertise and goodwill of private sector leaders to support solutions to problems afflicting the Romanian political system. He studied social entrepreneurship and civic involvement in the U.S., with a focus on how to counter the negative impact of populism and illiberalism.













Mohamed Abdel-Kader, Washington, DC Founder Radial Global Advisory

Mohamed Abdel-Kader has dedicated his career to international education and supporting institutions that prepare young people to have a better understanding of the world around them. He is the founder of Radial Global Advisory, a consultancy helping clients tackle their most pressing challenges related to strategy, education, navigating global markets, social impact and philanthropy. He previously served as the executive director of the Stevens Initiative, a public-private partnership based at the Aspen Institute aimed at enhancing mutual understanding between young people in the United States and the Middle East and North Africa. In the Obama administration Abdel-Kader served as deputy assistant secretary of international and foreign language education. On fellowship he traveled to France, Northern Ireland and the Republic of Ireland to develop a toolkit for American educators and policymakers at the federal, state and local levels to increase global competitiveness and competence among their constituents and navigate misinformation.



Natalia Crujeiras, Miami, FL Executive Director of Cultural Affairs Miami Dade College

As the executive director of cultural affairs at the largest and most diverse college in the nation, Natalia Crujeiras leads the strategic direction and operational oversight of six institutions under Miami Dade College's umbrella of cultural programming. These include the nationally renowned Miami Book Fair, the Miami Film Festival and the National Historic Landmark Freedom Tower. On fellowship she traveled to Belgium, Northern Ireland and the Republic of Ireland to design adaptable, scalable and sustainable models to build a more resilient and inclusive arts and culture economy in the Miami area. She explored best practices of organizations, community leaders, policymakers, artistic collectives and associations that have developed accessible and equitable experiences for historic sites, placemaking heritage and cultural centers in the wake of the Covid pandemic.



Sandy Fernandez, New York, NY Vice President, Social Impact MasterCard Center for Inclusive Growth

Sandy Fernandez leads the MasterCard Center for Inclusive Growth's financial security and economic mobility operations across North America. The center's mission is to advance sustainable and equitable economic growth and financial inclusion around the world through research, data, philanthropy and engagement. With new technologies driving the fourth industrial revolution, Fernandez is focused on the future of work and vulnerable lowwage workers. On fellowship he traveled to Spain and Israel, where he identified policies and tools that government, civil society and the private sector can adopt to help prepare and empower low-wage workers for the expected changes in employment brought on by the rise of automation.



Jordan Foley, Washington, DC
Lieutenant

U.S. Navy, Judge Advocate General's Corps

Commissioned as a U.S. Navy officer in 2012, Jordan Foley served on Navy nuclear submarines for six years. He helped pilot them and maintained their fuel reactors. In 2018, he assumed a new role as a future JAG attorney, responsible for policy advising and serving as a liaison with the White House National Space Council on the creation of the United States Space Force. Foley is currently a post-doctoral Fellow at Georgetown University Law Center and founder and CEO of a nonprofit organization, Let's Chow, helping military veterans develop culinary arts skills as they transition back to civilian life. On fellowship in Israel, he learned how to develop his skills as a nonprofit leader and scale his organization to increase its scope and effectiveness. He met with experts in the fields of culinary arts, vocational training, food security and veterans' services.



Margaret Fry, Boston, MA
Chief Medical Officer
Pediatric Physicians' Organization
at Children's

Dr. Margaret Fry is the Chief Medical Officer, responsible for quality, patient experience and provider satisfaction across a large network of pediatricians caring for children across Massachusetts in partnership with Boston Children's Hospital. Previously, as the medical director of pediatric services at Palo Alto Medical Foundation, she led the innovation of disease prevention and treatment in children with complex medical conditions and has led the development of a pediatric cardiology program and a large-scale HPV immunization initiative. On fellowship Fry traveled to Israel to explore pediatric healthcare to understand which elements the U.S. could implement to improve quality, access, patient choice and reduce cost. Her ultimate goal is to develop new initiatives to address vaccine hesitancy, which is listed as a threat to global health by the World Health Organization.



Rachel Greenberger, Boston, MA Independent Consultant

Rachel Greenberger is an independent consultant shaping the future of food and agriculture by influencing the way that food entrepreneurs gather and learn. Previously, she co-founded Food Sol at Babson College, a pioneer of next-generation food-entrepreneurship education. On fellowship Greenberger traveled to Kenya and Tanzania to explore rural entrepreneurship and regenerative agriculture.



Christopher Gruits, Philadelphia, PA
Executive and Artistic Director
Penn Live Arts

Christopher Gruits believes the arts are a universal language that can promote empathy and understanding while addressing pressing topics of our time. He is the executive and artistic director of Penn Live Arts, the oldest and second-largest performing arts center in the Philadelphia region. He develops each season and curates a range of programs to reach individuals from across all socioeconomic, racial and cultural backgrounds, with an emphasis on national and international artists not otherwise seen in Philadelphia. On fellowship Gruits traveled to Germany to develop a global artists project that would provide opportunities for significant international artists or ensembles to work in Philadelphia each year through Penn Live Arts.



Manisha Kothari, San Francisco, CA Senior Water Resources Specialist San Francisco Public Utilities Commission

As a senior water resources specialist, Manisha Kothari oversees the planning implementation of several alternative water supply programs that help the San Francisco Public Utilities Commission mitigate known risks for future water supply. The SFPUC provides wholesale and retail drinking water supply to over 2.7 million customers in the San Francisco Bay Area, including the City and County of San Francisco. Kothari led the implementation of the city's first two recycled water projects and has developed successful partnerships with neighboring utilities to take a more holistic and regional approach to drought planning. On fellowship, she traveled to France and Spain to develop an interdisciplinary network of water utility planners, wastewater operators and social and behavioral scientists to help advance the implementation of potable reuse in different communities.



Matthew Rader, Philadelphia, PA
President
Pennsylvania Horticultural Society

Matthew Rader serves as the 37th the Pennsylvania of Horticultural Society, a non-profit that uses horticulture, including community gardening and urban tree planting, to advance the health and well-being of the Philadelphia region. Each year PHS hosts the Philadelphia Flower Show, the largest in the U.S. and one of the top five flower shows globally. Rader leads Vision 2027, a strategy that commits PHS to "gardening for the greater good," promoting social connections, healthy living environments, fresh food access and economic opportunity. On fellowship he traveled to Germany and Spain to design a program to create a national community of gardeners working together to engage children, support healthy ecosystems, reduce chemical usage and support local economic development. With 74% of U.S. households participating in lawn or garden care, Rader believes converting even a small share to greater good practices would yield significant positive social impact.



Timothy Reeves, St. Louis, MO
Assistant Treasurer and Director
of Investor Relations
Emerson Electric

Timothy Reeves is the assistant treasurer and director of investor relations at Emerson Electric, a global engineering and technology company that advances productivity, environmental impact and energy safety. He is also the chairman of the board of the St. Louis Area Foodbank, a non-profit central to hunger relief efforts in the city that has provided 37 million meals to 500,000 food insecure children, parents and seniors. Having seen firsthand the struggles of neighbors suffering from food insecurity that stems from poverty, Reeves is committed to fighting this issue directly. On fellowship he traveled to India to study their successes with programs and efforts aimed at reducing poverty and raising the standard of living, through the lens of struggling communities in his home state of Missouri.



Anita Watkins, Raleigh, NC Director of Strategic Innovation UNC REX/REX Health Ventures

As the director of strategic innovation for Rex Health Ventures, Anita Watkins bridges the gap between the startup ecosystem and healthcare providers. She leads a team that invests both capital and expertise to develop new technology and allow for a more rapid pathway to the market. In her role at RHV, Watkins has seen the challenges faced by women-owned businesses, including defying social expectations and biases, building a support network and a glaring lack of access to capital. On fellowship she traveled to Spain and Chile to identify key strategies and services needed to support female entrepreneurs trying to grow their businesses. She hopes to identify how to increase the overall awareness of challenges associated with women-led businesses and develop key initiatives for regional and national organizations to address this funding gap.



Kuliva Wilburn, Chicago, IL CEO and President Wilburn Strategic Solutions

Kuliva Wilburn supports organizations and institutions at the leading edge of social impact as CEO and president of Wilburn Strategic Solutions, a consulting firm focused on healthcare, community development and philanthropy. She develops strategies to advance health system primary care initiatives and community-based policy and advocacy, and leads organizational and institutional change in healthcare expansion. Wilburn sits on the boards of the AIDS Foundation of Chicago, the Center for Housing and Health, the Illinois Coalition for Immigrant and Refugee Rights Health Care Advisory and the Illinois Medicaid Advisory Committee. On fellowship she traveled to France and the Netherlands to develop a health and housing toolkit for local governments to address the twin challenges of homelessness and public health and examined countries that have successfully integrated health care and housing through connected systems of care supported by government policies and community-level practices.









# 2021 GLOBAL SCHOLARS

In 2021, EF successfully completed the first year of the Eisenhower Global Scholars Program, now hosting its second class. The program sends four American university graduates abroad annually for an academic year of postgraduate studies at two prestigious European universities, the University of Oxford and IE University in Madrid, Spain, leading to the following degrees:

- Master in Public Policy from the Blavatnik School of Government at the University of Oxford in England, for students focused on public service and effective governance.
- Master in International Relations from the School of Global and Public Affairs at IE University, in Spain, for students focused on the global economy, innovation and entrepreneurship.

The experiences of the 2021 Global Scholars were punctuated by unique exchanges with Eisenhower Fellows in Europe and followed by hands-on work experience back in the United States. This exciting new youth dimension to EF's programs aims to advance our strategic objective of expanding our work in exposing ascendant American leaders to the rest of the world by extending the legacy of our namesake, President Dwight D. Eisenhower, to new generations of exceptional young people in the United States.

In September 2021, EF gathered for the first time all eight Global Scholars from the first two years of the program for meetings with program sponsors and Eisenhower Fellows. Joining EF President George de Lama and Carla Ricci, EF's head of institutional advancement, were three of the major supporters of the program, Trustees Marcelo Etchebarne and Roger Nores and Argentine businessman and former legislator and government minister José Luis Manzano.









# 2021 GLOBAL SCHOLARS



Naomi Ducat
University of Oxford, Blavatnik School of Government

After earning her Master's degree, Naomi became a Federal Proposal Writer at Booz Allen Hamilton in Washington DC. She works alongside executives from the firm to develop responses to government requests for billion-dollar contract proposals to address national security problems. In addition, Naomi is also a Strategic Communications and Business Development Advisor for a new AI startup called GAMEBREAKER.AI, which is developing a regulatory optimization tool employing artificial intelligence technology that enables private companies to track, understand, and comply with ever-changing policies, regulations, and laws and better navigate the global regulatory landscape. Naomi was an associate with Booz Allen Hamilton at the U.S. Department of Defense, where she worked to support crisis exercise planning and helped coordinate engagements between the U.S. government and foreign partners. Previously she worked as an intern at the Pentagon helping create communications strategies to support U.S. foreign policy objectives and was a National Security intern at the White House in Vice President Joe Biden's office during the Obama administration. One of her supervisors and mentors at the Pentagon attested to Naomi's formidable talents and impeccable character. She wrote that Naomi was an intern who "undertook progressively responsible positions as a contract employee.... across several mission areas." The recipient of many academic awards at a tender age, Naomi envisions a career in public service and hopes to work as a policy adviser at a multilateral organization such as the World Bank or United Nations to advance global consensus-building on conflict prevention and international human rights.



Christian Correa
IE University, School of Public Affairs

After graduating from IE University, Christian is working in New York as a Communications Analyst at Milltown Partners, a global advisory firm that works with innovative tech companies and venture capital firms on strategic communications and public policy challenges. Christian served as Vice-Chair of the Undergraduate Senate at UNC, where he helped lead the effort that led to the removal of the Confederate monument on campus. He also championed an initiative to create a Latinx Center at the university for Hispanic students, authoring and securing the passage of a student government resolution for the establishment of the center. The Board of Trustees approved creation of the center in 2018. Mentors and mentorship are important to him. His degree from IE provided him a more nuanced understanding to the intersection of public, private and nonprofit approaches to problem-solving that will help advance a career in corporate responsibility, policy and government. Soft-spoken, enthusiastic and thrilled at the opportunity offered by the Eisenhower Global Scholars Program, Christian worked as a Fellow at DLA Piper in Chicago and as a communications intern at Precision Strategies, a consultant firm in Washington, D.C. He wants to focus on the structural inequalities in health care in the United States that have resulted in the disproportionately high death tolls from the Covid-19 pandemic for African-Americans, Hispanics and other minorities. Gaining knowledge "in international organization and business as well as politics....will equip me to handle the most pressing sociolegal concerns of the 21st Century," he wrote in his application.



**Sruthi Palaniappan**University of Oxford, Blavatnik School of Government

After graduating from Oxford, Sruthi worked as a consultant for Facebook on their Politics and Government Outreach team and currently works as Deputy General Manager of NewsGuard in New York. Sruthi graduated from Harvard University, where she served as the Student Body President. Among her honors, she won the Harvard College Civic Engagement Award in 2017 and was named Distinguished Young Woman of Iowa in 2016. An impressive and well-rounded young woman, she has worked as an intern at ABC News, CNN, UNICEF, the Chicago Domestic Violence Legal Clinic, Save the Children and Common Cause. In her spare time, Sruthi is a Bollywood dancer, and choreographed four dances at Harvard for more than 300 people, an experience she believes taught her much about leadership. Inspired by her Indian-American background, at Harvard she championed the causes of traditionally under-represented groups by establishing a mentorship program to foster meaningful relationships between 100 first-generation students and faculty. She also led the launch of an online mental health screening system and as chair of the Student Body Government's Education Committee led an effort to establish an Education minor at the university. In the years since, more than 50 students have declared this minor at Harvard. Her experience as a young journalist at ABC and CNN impressed upon Sruthi the vital importance of an informed public that would enable people to act as responsible citizens in a democracy. One of her goals is to develop civics classes for 5th graders so that children at an early age can start on the path to becoming engaged, well-informed, contributing members of society.



Regina Siedow

IE University, School of Public Affairs

Building upon her social impact background, after her graduation from IE Regina became a consultant for Community Counseling Services, a strategic fundraising firm for nonprofits. Based out of the firm's Chicago office, she works on projects in the Midwest to help nonprofit organizations meet their objectives and needs through campaign development. Regina served as a Peace Corps volunteer, assigned to Bembou, Senegal, a 1,200-person village in southeast Senegal. There she learned Malinke, the local language, and emerged as a leader among the young American volunteers serving in the country. She oversaw capacity-building events for community health-care workers and the creation of a health club for middle-school students and conducted home visits for pregnant women and new mothers. Regina was elected by her peers to serve as the Lead Peace Corps volunteer liaison between senior staff and the 250-person volunteer community in Senegal. During her time there, she also directed a 15-day youth leadership camp for 25 middle-school students, managing 11 Peace Corps volunteers at the camp and troubleshooting all problems and emergencies that arose with her partners in Senegal's Department of Popular and Sports Education. "I have served as an American ambassador by sharing American traditions and values with my community in exchange for a deeper understanding of Senegalese culture," she wrote gratefully of her experience in West Africa. In addition to her Peace Corps service, Regina has worked at the Ann & Robert Lurie Children's Hospital in Chicago and as a student assistant at the University of Wisconsin-Madison's Department of Educational Psychology. Regina planned to use her Master's degree at IE to help her create a toolkit for immigrants, refugees and asylum seekers that provides resources on topics such as cultural norms, employment assistance and affordable housing options.

# FALL 2021 EVENTS

Gathering in Philadelphia for the first time in more than two years, Eisenhower Fellowships hosted a dazzling Awards Dinner under the stars, capping two days of dynamic events that marked our return to personal engagement after months of forced separation because of the Covid pandemic. EF brought together 229 invited guests from around the world on October 11 and 12, including 94 Eisenhower Fellows and one Global Scholar from 28 countries who overcame complex Covid travel restrictions so they once again could be with their colleagues.

At the Annual Awards Ceremony, EF Chairman Robert Gates, former U.S. secretary of defense, said he was inspired by the innovation, resiliency and creativity that EF has demonstrated in pursuing new programs and outreach to our Fellows despite the pandemic. He presented the Dwight D. Eisenhower Medal for Leadership and Service to Jamie Dimon, chairman and CEO of JPMorgan Chase, and the Distinguished Fellow Award to Anita Brown-Graham, a 2005 USA Fellow and the Director of the ncIMPACT Initiative at the University of North Carolina at Chapel Hill. Celebrated actor Harry Lennix lauded the EF community as "examples of the art of living."

The two-day gathering also featured the Chairman's Seminar, where guests participated in an off-the-record discussion about world events with Secretary Gates, and a Pin Ceremony, where EF welcomed 24 members of the 2021 Global Program into its global network and recognized Fellows from the 2020 Women's Leadership and 2019 USA Programs.









# **FALL 2021 EVENTS**

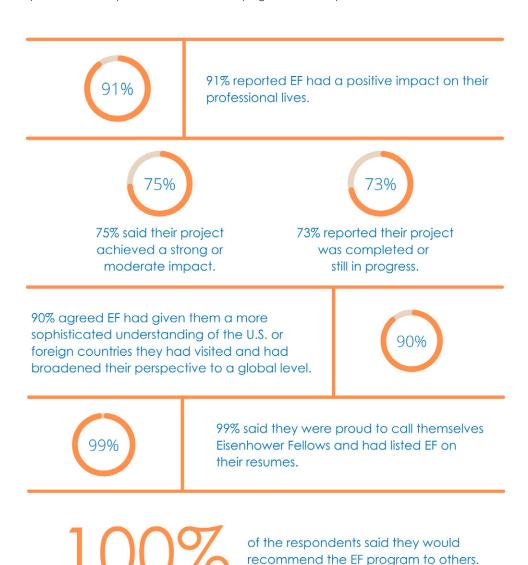






# PROGRAM IMPACT EVALUATION

In 2021 EF staff upgraded and updated our databases and digital capabilities to strengthen our engagement with our Fellows' network and help us better track, evaluate and promote our programmatic impact. For the first time since the Covid pandemic, using new digital tools developed for EF by McKinsey and Company, we surveyed Fellows who completed their programs over the last five years. Some 250 Fellows from that period responded, more than 67 percent, a strong response rate. SocialSphere, an independent opinion research firm in Cambridge, Massachusetts, compiled their responses. The findings confirmed that EF's recent emphasis on Fellows' projects to drive impact has had a positive effect on our programs. In 2022 these impressive self-reported results from our Fellows will be enhanced by a new independent external impact evaluation process that EF is developing with the independent firm Invest America.



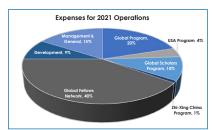
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# **Financial Operations**

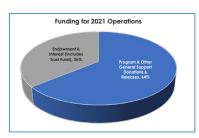
For the year ending December 31, 2021

Revenues	2021	2020
For Current Year Operations Contributions & Pledges	\$3,008,018	\$2,898,483
Funds Temporarily Restricted by Time or Purpose	130,000	1,780,000
Other Board Designated Income	95,224	200,000
Total Revenue	\$3,233,242	\$4,878,483
Expenses		
Global Program	\$948,183	\$431,846
Women's Leadership Program	-	641,487
USA Program	191,357	231,661
Global Scholars Program	479,530	268,144
Zhi-Xing China Program	35,449	34,423
Global Fellows Network	1,899,314	1,531,152
Development	436,920	348,582
Management & General	690,577	761,359
Total Expenses	\$4,681,330	\$4,248,654
Change in Value of Investments	\$6,457,848	\$5,042,660
Change in Net Assets	\$5,009,760	\$5,672,489
Investment Funds		
Private Investments	\$48,935,994	\$44,426,848
Public Funds	8,074,073	8,056,199
Total Funds	\$57,010,067	\$52,483,047
Funding for Current Year Operations		
Endowment & Interest (includes Trust Fund)	\$1,668,312	\$1,247,731

Financial Statements audited in conformity with Government Auditing Standards by BBD, LLP, Certified Public Accountants are available on request.



Program & Other General Support Donations & Releases



3,013,018 3,000,923 \$4,681,330 \$4,248,654



Eisenhower Fellowships programs are supported by a community of individual donors, Trustees, Fellows, foundations and corporations. This strong base of funding is supplemented by an annual draw from the EF endowment.

The commitment of our donors enables us to provide our Fellows with the premier world-class programs that are the hallmark of EF. Annual support bolsters our operations and ensures Eisenhower Fellowships has the resources to identify, recruit and connect the next generation of leaders. EF offers our philanthropic partners the opportunity to engage with Fellows, Trustees and leadership staff and welcome them into our influential Global Network.

To support our mission to enhance understanding through direct dialogue and help create a world more peaceful, prosperous and just, please contact Carla Ricci, Head of Institutional Advancement at cricci@efworld.org, 215-965-1971.

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\$100,000+ Annual Giving

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Kingcroft Charitable Trust Fund
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Advised Fund
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\$2,500-\$9,999

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Mary Lou Gorno
Katharina Kurz (Germany 2017)
Joan Mackie
Stephanie McMahon (USA 2015)
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S. Christopher Scott
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up to \$2,499

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Temitayo Etomi (Nigeria 2018)

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Eisenhower Fellowships makes every effort to accurately reflect our donors' support. If you are not listed or listed in error, please contact Carla Ricci, Head of Institutional Advancement, at cricci@efworld.org.

(USA 2005)



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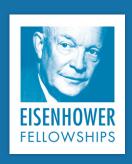
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Chairman Ayala Corporation

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President /
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